

THE PROTESTANT WORK ETHIC AND SOCIAL ATTRIBUTIONS
A MATTER OF ORIENTATION, CONTROL, OR CLARITY?

By

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A DISSERTATION PRESENTED TO THE GRADUATE SCHOOL
OF THE UNIVERSITY OF FLORIDA IN PARTIAL FULFILLMENT
OF THE REQUIREMENTS FOR THE DEGREE
OF DOCTOR OF PHILOSOPHY

UNIVERSITY OF FLORIDA

1999

ACKNOWLEDGMENTS.

When Penn State football coach Joe Paterno was asked why his players did not wear their names on the back of their uniforms, he replied that no single player could win or lose a game by himself. The only thing that mattered, Paterno argued, was how the team performed. While it is true only my name appears in the preceding page, I must concur with Coach Paterno that *without a team of supportive people, the dimensions, like everything in which I have been involved during the past five years, would never have materialized.*

I am forever grateful to my advisor, mentor, and most importantly, my friend, Barry Schlesinger. He not only supervised this dissertation, but has been an indispensable source of personal and professional support during the past five years. Coach Paterno once said the best teachers are those who allow students to make little mistakes from which to learn, but are there to prevent them from making big mistakes that can cause serious problems. I have indeed been fortunate to have precisely this type of teacher in Barry Schlesinger.

I also thank the members of my committee, Lou M. Brown, Dejanjan Kusney, Shad Elia, and Michael Wiegold, each of whom contributed in substantial ways to this project and to the development of future research. Although he was not on my

dissertation committee, Jason Shippert was a valuable source of support and was most helpful during both my master's thesis and qualifying exam processes.

I have also been fortunate in coming in contact with other faculty members here at Florida who have each contributed to my development as a teacher and researcher. For their efforts, I am grateful to Delbert Alferne, James Algeo, Joel Cohen, Nanci Caylor, Walt Cummings, Rich Gregg, Marc Hafsy-Larson, Scott Miller, Paul Somerswek, and Dennis Whalen.

Without the help of other encouraging scholars, I never would have studied social psychology in the first place. First and foremost, I must thank Dan Hale, John Jones, Dick Knobell, and Ruth Medin at Western University for whetting my appetite for psychology. If not for Robin Bradley and Dan Stewart at Western Ontario and University, I never would have even considered social psychology as a viable option for my career goal. In hindsight, they could not have been more correct.

As the Beatles once sang, "I got by with a little help from my friends" is the motto of ours. I am including only an impressionful list of the many people to whom this line applies to me. Each individual has, in one way or another, kept life for Nanci Algeo, Aimal Baik, Kuan-Chi Dan-Der Bernachuk, Jason Bempeba, Cris Caylor, Penny Cheng, Cynthia and David Fawley-Klein, Ghita-Guerrero, Cynthia Kuang, Kim Kurnick, Vicki Lee, Harry Lincoln, Lee Meng, Pam Mark, Penny McNatt, Jim McNally, Linda Ong, Dwight Penman, Cheryl Phillips, Steve Phillips, Ruth Penney, Michaela Sorenson, Jessi Stensrud, Kierong, Kreshia, Dennis, Karen Taylor, Dennis Thorne, Mark Trujillo, Miles Upton, Alyssa Wallace,

Diane Welsh, Ryan West, Mary Whipple, Diana Wildman, and Wendy Williams. Above all, I thank my parents, Raymond and Margaret Christopher, for their support and encouragement during the past 20 years.

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Abstract of Dissertation Presented to Graduate School
of the University of Florida in Partial Fulfillment of the
Requirements for the Degree of Doctor of Philosophy

THE PUNITIVE WORK ETHIC AND SOCIAL ATTRIBUTIONS:
A MATTER OF CRIMINALITY, CONTROL, OR CLARITY?

By

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August 1993

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The purpose of my dissertation was to investigate one reason why the Punitive Work Ethic (PWE) is associated with the tendency to attribute moral blameworthiness (e.g., unemployment) to those who suffer from such blameworthiness. I hypothesized that endorsement of the PWE may be associated with the belief that people who suffer from moral blameworthiness do so because they have failed to behave in a responsible manner. I operationalized "responsibility" using the Triangle Model of Responsibility, which states that a person's responsibility is a function of his or her obligation, his or her initiative, control over the situation, and whether clear rules exist in the situation. In the first experiment, participants were given 20 questions to read and used to rate their valabilities in assessing another person's perception of a person's character's responsibility in a situation. I expected the PWE to be positively associated with

obligation and control questions being rated higher and rated as more valuable than clarity questions. However, this hypothesis was not supported.

In the second experiment, participants were given information about a control character's obligation, control, or clarity in a situation and asked to infer how much obligation, control, and clarity that control character had in the situation. In addition participants made no-punishment-of-blow assessments of how successful the control character would be in the situation, how engaged psychologically the control character was with the task, how much positive effort the control character should experience for a quality performance, and how much negative effort the control character should experience for a poor performance. Participants tended to infer more obligation and control information than clarity information. PWE was directly associated with inferences of obligation and control, but not clarity. PWE was also directly associated with inferences of success for the character, perceptions of the character's psychological engagement in the task, and the belief that the character should experience negative effort for a poor performance. Results are discussed with respect to how such inferences may play a role in the control maintenance of those undergoing the PWE.

REVIEW OF THE LITERATURE

He who earlier neglects his 'blessed' care for others,
will not receive the reward of God.

The Prophet Muhammad

There have always delighted in his business. He shall stand before kings

Proverbs 22:10, 19

Almost twenty years ago, Botha (1977) and Elton (1982) argued that the world is experiencing a decline in the work ethic, an attitude that embodies all the importance of hard work, the rewarding of those who succeed in their efforts, and the punishing of those who fail in their efforts. At the world-wide level of structural unemployment rates, Elton suggested, tourism would become biased toward the unemployed and others who are "lousy on their luck." Such conditions would come to be perceived as somewhat typical and not deserving of welfare provisions. Indeed, these writers claim that there has in fact been a decline in the work ethic (e.g., Head, Botha, & Odeh, 1987). Such conditions, however, tend to be based on reversal trends. Within any society, there will be significant variation in the extent to which individuals endorse the work ethic (or any other norm). The purpose of the proposed research is to assess why it is that people who endorse the work ethic before

but those who succeed in their duties should be rewarded and those who fail in their duties should be punished.

The origins of the 'work ethic' in which Brooks (1979) and Kuhn (1995) were referring can be traced to Max Weber's (1864-1920, 1950) *The Protestant Ethic and the Spirit of Capitalism*. The basic premise of Weber's writing is relatively simple: the Protestant Work Ethic provided moral and religious justification for the accumulation of wealth. He rationalised how he believed that certain strands of Protestantism played a role in the rise of modern capitalism. In his two-part article, originally published in German and translated into English by Talcott Parsons, Weber proposed that the Protestant Reformation produced profound changes in the prevailing attitudes toward work during the 1600s. Specifically, prior to the Reformation, work had been widely regarded as a burden, something that was necessarily strenuous, thankless, and unrewarding. To Weber, hard work was the most important, an undivided man's true Christian. In order for a symbiotic society to thrive, individuals in the system must subordinate their Protestantism (e.g., being self-disciplined and honest, working hard, using time-carefully, maintaining one's goals rather than using them for hedonistic pleasure, and living faith in the presence of a just God). His writing incorporated elements of many social sciences, including not only religion, but also psychology, and political science, and economics. By

acknowledging many different disciplines. Weber's theory had strong explanatory power.

Given the strong religious orientation of Weber's (1940) theory, and that the intelligentsia had these convictions in the development of capitalism, it may not be surprising that Weber's work has sparked many debates and discussions about the specific role of the Protestant Work Ethic in the rise of capitalism. One supporter of Weber's theory was Thoburn (1937), who said that work is a common calling in Civilization, one form of Protestantism. As discussed in A.H. Green (1977), some economic historians (e.g., Humphester Turner, 1981) also endorsed Weber's belief that Protestantism was one element in the rise of capitalism. However, such economists claimed that not only one element in the rise of the economic system, and they felt Weber neglected these other elements, such as prevailing political systems that were receptive to capitalist ideas (it must be noted that this is a common criticism of Weber's theory; it reveals that he actually did *downplay* many of these other elements; he is criticised, however, for *de-emphasizing* their importance relative to that of Protestantism). Echoing this argument, some theologians (e.g., Robertson, 1910, cited in A.H. Green, 1977) emphasised the religious origins of capitalism—perhaps a consequence of existing material conditions of civilization. European civilization, with its relative abundance of material resources, was simply in a better economic position to implement the development of capitalism than were other civilizations, which may have been even more religious than Europe. With respect to the importance of Protestantism for an initial evolution of capitalism, Werner (1967, cited in A.H.

Dunn, 1993) argued that capitalism emerged before the birth of Protestantism, and he originally framed the development of capitalism as the economic practice of Calvinism. Furthermore, it is highly unlikely that other religious (e.g., Islam) and other Christian denominations (e.g., Catholics) are fundamentally opposed to capitalism (cf. Holden, 1981). Nor to deny the importance of these exchanges (see E.W. Dunn, 1998; and Lohman & Roth, 1990) for a parsimonious understanding of "Bible" (i.e., *scriptura*), such an analysis is beyond the scope of the proposed research.

As can be gleaned from the above discussions, it is crucial to realize that an individual need not belong to a Protestant denomination to believe in the Protestant Work Ethic. As Tschirhart (1998) and McCreary (1987) both commented, the "Protestant Work Ethic" is not simply a term used to describe people who place work at or near the center their lives. It has minimal if any, connection to being Protestant, Christian, or even religious at all. Perhaps the most straightforward characterization of an individual who adheres to the Protestant Work Ethic was provided by New-Religious (1979):

The Protestant Work Ethic is an organization founded work which emphasizes dedication to hard work, deference of immediate rewards, conservation of resources, the serving of capital needs, and the avoidance of idleness and waste among them. (p. 201)

Clearly, such a description could apply to a church atheist as easily as it could to a devout Protestant. Perhaps Andrew Carnegie (1881, 1965), a poor immigrant from Scotland who later founded the American steel industry, best captured the essence of the Protestant Work Ethic:

Aim for the highest: never choose for zoom, do not touch laptop, and if at all only in mode never speculate, never venture beyond your thoughts with that, make the floor's materials yours. Invest nothing only in more robust construction, put all your eggs in one basket and - watch that basket, expenditure always within revenue, lastly, be you responsible. For an insurance agent 'to cover the client's property of dubious insurance but yourself' (1962, p. 97).

People of all religions, and particularly Protestants, should apply William Careaga's advice:

In an extensive analysis of philosophical writings on the Protestant Work Ethic, David Chalmers (1991) delineated eight characteristics of people who endorse this systematic view of work. The broad meaning of the Protestant Work Ethic refers to one or more of the following ideals:

1. People have a moral and religious obligation to fill their lives with busy physical work. For some, this means that hard work, effort, and drudgery are to be valued for their own sake; physical pleasure and enjoyment are to be shunned; and no amount of existence of intellectual rigor is the only acceptable way to live.
2. Men and women are expected to spend long hours at work, with little or no time for personal recreation and leisure.
3. A worker should have a dependable attendance record, with low absences and tardiness.
4. Workers should be highly productive and produce a large quantity of goods or services.
5. Workers should take pride in their work and do their jobs well.
6. Employees should have feelings of commitment and loyalty to their workplace, their company, and their work group.
7. Workers should be achievement-oriented and constantly strive for promotion and advancement. High-status jobs with prestige and the respect of others are important indicators of a "good" person.

2. People should acquire wealth through honest labor and effort, & through their own achievements. Proprietary interests, inheritance and waste should be avoided. (p. 28)

Recently, psychological research has investigated how individuals who tend to endorse the Protestant Work Ethic differ in their social perceptions and attitudes from those who tend not to endorse the Protestant Work Ethic (PWE). McClelland (1961) conducted the earliest psychological research on the PWE. He argued that parents' PWE beliefs determine child-rearing practices and mothers' goals as independence, delay of gratification, and desire for mastery over the environment. Parents who practice such child-rearing practices will develop children who have a strong achievement motivation, and a positive enough achievement motivation that leads a person to become successful in a capitalist economy. McClelland then addressed the PWE as a factor of achievement motivation. But as Frey (1964), he demonstrated although achievement motivation and PWE are causally related, they are far from overlapping constructs and may not be related in the manner that McClelland postulated. Using cross-lagged correlational techniques, Frey found that at a societal level, need for achievement is as much a consequence as a cause of economic prosperity. Consequently, Funder (1990b) argued that the need for achievement is one component of the PWE. In addition, Funder (1990b) criticized McClelland's research for its often unsystematic nature (e.g., the use of psychoanalytic techniques to tap into a person's achievement motivation).

According to Funder (1990a, b), the most commonly used measure of PWE beliefs is a 10-item scale constructed by Marsh and Goranson (1971). This scale, which

can be viewed in Appendix A, has been employed in several studies investigating the impact that a person's status as PWE influences has on their evaluations of different social phenomena. These investigations have yielded a consistent result. That is, people who score higher on the measure of the PWE tend to make stronger internal attributions for these phenomena than do people scoring low on this measure. I will now detail several such investigations.

In an examination of the causes of unemployment, Furnham (1987) identified three underlying causes. Internalistic attributions place the cause of unemployment on the unemployed themselves (e.g., laziness and lack of effort). This type of explanatory criterion is an internal attribution. Social attributions place the cause of unemployment on governmental or economic factors (e.g., the policies and strategies of the present government). Finally, (strategic) attributions place the cause of unemployment on chance, luck or fate (e.g., just bad luck). These three cause criteria are external attributions. Furnham found that high PWE scores (unemployed individuals) place the causes of unemployment more than did low PWE scores. Given that high PWE scores believed that the main cause of unemployment rested with the unemployed themselves, it is not surprising that Furnham also found that high PWE scores also less supportive of welfare than low PWE scores.

Because unemployed and housed only a negative financial impact, but also negative psychological impact on the unemployed (e.g., Chikuma, Noro, & McConnell, 1997; Kilpatrick & Tapp, 1982; Warkley & MacLean, 1994), psychologists have measured how people believe it should be alleviated. In a study of

suggestions to reduce unemployment. French citizens (71%) found that such suggestions were related to weaknesses of the PHEI. For instance, high PHEI citizens supported tough-minded reform measures (e.g., 'We must reduce unemployment benefit') more than did low PHEI citizens. In addition, high PHEI citizens tended to be against increased government spending to stimulate the economy more than low PHEI citizens. In summary, people who endorse the PHEI tend to attribute unemployment to the unemployed themselves, and perhaps to a great extent, tend to be opposed to welfare and other material (go-government) interventions to solve this socio-economic dilemma.

One possible outcome for people who experience unemployment is that they will receive welfare money from their government. (Furukawa (1996) examined the perceptions of 1700 adults toward welfare recipients. People who strongly endorsed the PHEI tended to perceive welfare recipients as less and more dishonest than people who less strongly endorsed the PHEI). In addition, high PHEI people more than low PHEI people believed that it was not difficult to exist on welfare, and that welfare recipients suffered emotional stigma while receiving these public benefits. To me who strongly endorses the PHEI, a person receiving welfare (i.e., who is not working) is strong in failing to engage in a behavior (work) that is an essential part of existence. Thus, it follows that people who strongly endorse the PHEI would hold such negative attitudes toward welfare recipients.

If a person's unemployment is prolonged, welfare payments will eventually cease. This may force people who experience prolonged unemployment in a state of

poverty. Rather than examining how the PWL is related to attitudes for unemployment, suggestions for reducing unemployment, or attitudes toward welfare programs, MacDonald (1992) specifically assessed how the PWL is related to attitudes toward the poor and attitudes for poverty. A total of 130 American college students completed the Morris and Goroff (1971) PWL scale and MacDonald's (1979b) 12-item Attitudes Toward Poverty Scale. As hypothesized, there was a significant correlation between PWL scores and negative attitudes toward the poor and attitudes for poverty ($r = .41$). Thus, not only do high-PWL individuals, when compared with low-PWL individuals, tend to attribute unemployment more to internal causes and to recommend tough-minded actions, they also are more negative toward those who live in poverty. MacDonald (1992) concluded his finding by "the powerlessness with solutions (through work) of those who endorse the Protestant Work Ethic" (p. 121). High-PWL individuals may not perceive people in poverty as fulfilling this obligation (i.e., work) to resolve their difficulties.

In summarizing these studies and implications of them, Hartless (1990) subsequently argued that the results of these and other investigations of the PWL and moral perceptions were not simply a product of several *unconscious* processes but were linked to people's cognitive-affective systems. As he noted, PWL values influence the way people explain a widely different range of events, including the causes of unemployment. Thus the PWL can be seen as an organizing cognitive system through which the social world is perceived and "explained" (p. 111).

In an effort to better-understand how the PWE is related to people's subjective welfare options, Puthan (2017) examined the relationship between the PWE and a variety of personal and environmental values (cf. Balouch, 1993). Balouch conceptualized a value as "an enduring belief that a specific mode of conduct (instrumental values) or condition of existence (terminal values) is personally or socially preferable to an opposite or converse mode of conduct or end-state of existence" (p. 2). In the relationship between PWE and environmental values that are of particular interest to the proposed research, two hundred fifty-six participants completed the Martin and Clore (1971) PWE scale and ranked Balouch's 18 environmental values (e.g., capable, hopeful, having, the complete life; see also Puthan, 1987, p. 42), and in Balouch (1993, p. 24) three most important to least important. These value rankings were subsequently transformed to a seven corresponding to 18 equal areas under the normal distribution curve. Using a step-wise multiple regression, Puthan found that the value of responsibility was significantly predictive of PWE scores. That is, people who tend to value responsibility tend to have high PWE scores. Puthan (1984) found similar results in a study of the PWE, conservatism, and values. In addition, MacDonald (1971a) found a positive association between PWE and the value of moral responsibility ($r = .37$). Thus, these studies suggest that one reason why high PWE individuals make stronger moral judgments for moral plausibility is that they, relative to low PWE individuals, value responsibility. To high PWE individuals, perhaps those who are unemployed, on welfare, or living in poverty have resulted such end-states because they lack a sense of responsibility. Such a response

of authorized values may contribute to the general finding that high PWC individuals believe less PWC individuals make stronger internal attributions for causal than social phenomena (cf. Devaud, Vassie, & Thivierge, 1996).

Understand responsibility as a characteristic of high PWC individuals, it is necessary to understand precisely what is meant by the term "responsibility." In Parasuraman's (1987) and Biedenkapp's (1977) research, responsibility is used in a well-defined sense. However, an inspection of the philosophical and psychological literature reveals that this term has been used in no less than six different meanings (Biedenkapp, 1977; Biedenkapp, Brem, Pausenbier, Mayrle, & Doherty, 1994). The first usage of the term responsibility is to refer to *causation* of some event. Kelley's (1967) covariation model of causation is an example of responsibility in the sense of causation. Kelley proposed that observers will infer that an individual's causal intent to the extent that the person's behavior is *distinctive* (the person behaves the other way in other situations), *consistent* (the person behaves the same way on the particular occasion over time), and that there is *coherence* in behavior (the other people behave the same way as the particular situation). Specificity, when distinctiveness is low, consistency is high, and coherence is low, observers will attribute the cause of the behavior to something external to the individual who performed it.

A second way in which the term responsibility has been used is to refer to the general capacity to believe one's own behavior (for, among children, as compared with adults, are often accused of responsibility for their actions because they are

assumed not to possess the ability to, i.e., moral capacity to discern the consequences of their behavior. Thus, when a young child commits a misdeed, often it is only held responsible for the act or intention (as evidenced by not being sent to jail for life or sentenced to death, two sanctions that are applied for an adult murderer). Because it is assumed that child lacked the moral capacity to understand the implications of the behavior.

Responsibility has also been used to refer to a person's mental state in which an individual perceives her will to bring about some outcome. In her seminal book, *The Possibility of Impersonal Relationships*, Fritz Heider (1958) proposed three levels for judging a person's responsibility: the *associative principle*. People are responsible by association if they are in any way connected to some outcome. People may hold a *responsible responsible by association* for a potential misdeed because she discussed the possible weather-related outcome the previous evening at dinner. Heider's second level of *responsibility*, at this level, people are held responsible for the outcomes of their actions, even if they could not have foreseen the consequences of those actions. (For instance, a child may spill her milk at the dinner table, reading the newspaper on the table, although the child did not intend to spill the milk, the parent may still hold him responsible for the spill. Perhaps by observing him or withholding dinner.) The third level of responsibility is that of *blameworthiness*, at this level, people are held responsible only if in fact they could have reasonably foreseen the consequences of their actions prior to engaging in

item. A person may be held responsible for another individual's death if she lost control of a car while driving at 120 miles per hour. Although it was not the person's plan to kill another, most people would still hold the driver responsible because the consequences of such a driving speed are one that most people see as reasonably terrible. The fourth level of responsibility is that of intentionality; at this level, people are held responsible to the extent they intended to bring about certain consequences. Finally, the fifth level of responsibility is that of intervening circumstances; at this level, responsibility is shifted downward to the extent that other factors may have influenced a person's behavior. Returning to the previous example, if the driver traveling at 120 miles per hour was doing so because she was being chased by a crazed ex-lover, then should her car driving result in the death of another person, less responsibility might be attributed to the fat driver because of this factor. These five levels of responsibility are generally regarded as gradual increases in sophistication of responsibility attributions (Fischbeck & Haughey, 1980; Schlenker et al., 1994; Shaw & Tolson, 1981).

A fourth way in which responsibility has been conceptualized is as a personal obligation arising out of merit in legal codes of conduct (e.g., Hart, 1968). For instance, suppose there are two students in a class, and one has been absent for several weeks. Upon returning, the absent-minded student asks the other student to answer her exam because he has been ill the longest during the past several weeks. In a situation in which a person has had an individual's consequence to tell him, many people will feel a sense of moral obligation to help that person (cf. Berkowitz, 1972). If

However, the student missed several weeks of class because of taking a prolonged vacation. Then it is likely that the other student would not feel a sense of moral obligation to help this person.

Flachman (1973: 1986) conceptualizes responsibility in a different way. She specified that responsibility judgments depend not simply on what a person should have done in a situation, but also what a person should have done in a situation given that person's social roles. Parents may be held responsible for the behaviors of their children, supposedly, a child's behavior will reflect how the parent facilitated but or how inconsistent of "parent," a role that entails teaching the child appropriate behaviors. If the child behaves abnormally, the parent will be faulted/punished for a job-well-done, if the child misbehaves, the parent will often blamed for the child's conduct.

Lastly, responsibility has also meant being accountable for one's actions (Fischbeck & Jepson, 1990). The meaning of responsibility requires making judgments of others for the purpose of rewarding those who perform abnormally and punishing those who fail to perform to some acceptable level. For instance, a student in a class is responsible to their teacher who expects to perform at a certain level (i.e., demonstrating a certain level of mastery of course content) to earn a particular grade. Thus, the student is responsible to the teacher for demonstrating course content knowledge.

Thus, there are certainly many meanings of the term "responsibility." The difficulty of operationalizing the concept of responsibility is perhaps evidenced in Rehbein's (n.d. 1967, cited in Rehbein, 1970) own validation of his 10-item and 10-

environmental values. Of these 26 values, all but one demonstrated a mean responsibility of greater than 0.50, thus one value was responsibility. Although Reischach offered no explanation for this finding, perhaps the rather vague nature of the concept of "responsibility" contributed to this low level of clarity. The same participants may have interpreted the value of responsibility differently on the different survey occasions. Both Reischach and Furukawa (1997) simply used the term as a unidimensional construct. However, from the preceding discussion, it may be reasonably concluded that "responsibility" only creates a unidimensional construct. From their research, it is unclear which of the above meanings their participants were referring to.

Given the potential conceptual confusion surrounding the concept of responsibility, Schlenker (1994; Schlenker, Wingard & Ulmer, 1991; Schlenker et al., 1994) provided a framework that integrated these various notions of responsibility. The Triadic Model of Responsibility can be used to assess the procedures and information people use when making attributions of responsibility for their own and other people's behavior and behavioral outcomes. This model conceptualizes responsibility as "the attribute that connects an actor with an event" (Schlenker et al., 1994, p. 648). Specifically, this model posits that there are combinations of three types of information observers use when making attributions of responsibility for a person's behavior and behavioral outcomes.

The first piece of information used to determine an individual's level of responsibility is the *prescription*, or behavior on a given occasion. These are the

rules by which an individual should abide. For example, one common principle is our morality in that it is wrong to kill another human being, and the individual who breaks such a rule/pattern is usually subject to social制裁.

The second piece of information used to determine an individual's level of responsibility is the group to which the prescriptions apply. To continue the previous example, the group is called *middle income households*.

The findings of interviews need to determine an individual's level of responsibility to the person's history with regards to the prescriptions and the event. Although most money is a prescription not to kill another human being, a person is likely not well within the person to kill another human being (e.g., a prior deincarceration) by virtue of that history, would exempt the person from prescriptions not to kill, and in that, would always follow a prescription to kill another human being.

As this simple example illustrates, each piece of information is valuable but always informative about a person's level of perceived responsibility in a given situation. Consequently, these three basic pieces of information must be combined to gain a clearer sense of an individual's level of perceived responsibility in a given situation. Each of the three possible combinations of the three basic pieces of information shall now be discussed.

According to the Triangle Model of Responsibility, each participant of the three best pieces of information can be conceptualized as a linkage. There are thus three linkages that connect to form what appears to be a triangle, hence the name of

the model. The first such link is the *prescription-ability* link. This is a measure of the extent to which rules of conduct apply to a person because of the person's status as *prescribed* (lawbreaker, sinner, mother/belief). It reflects Harschke's (1977, 1986) notion of responsibility as an obligation that comes out of that person's social role. Certain prescriptions apply to some people because of an identity to which they have committed themselves. These same prescriptions do not apply to other people because they are not relevant to an identity that they have claimed. This link should be *prescribed* as strong (and hence greater responsibility will be attributed to an individual) the more that it appears that certain rules automatically apply to that individual based on an identity that person has claimed. It is generally assumed that a college student, for example, should perform well on exams (the *prescription*) because part of being a college student (the *identity*) involves demonstrating one's knowledge outcomes. Conversely, this link should be perceived as weak (and hence less responsibility will be attributed to an individual) the more that the rules, given an individual's identity, do not apply to that person, or are conflicting and difficult to perceive. This same *prescription-of-studying* for an exam would not apply to a professional athlete, whose identity does not demand that s/he follow this particular *prescription*. In addition, although a college student is expected to study for exams, it may be the case that another identity (athletes) will have an identity as a college student. When a student is unable to take an exam because of the claim that a *prescription* has suddenly died, the market is claiming that his or her identity as a *loyal graduate* must take priority over his or her identity as a college student. In

such a situation, the teacher is hoping the teacher will allow his or her student as a presidential to take precedence over the teacher as a college student and repay the student and other family efforts are justified.

The second of these links is the *desire-expectation*. This is a measure of the extent to which a person is perceived to have control over an event. It reflects Weiner's (1986, 1990) notion that if a person is perceived to have control over some outcome, then observers will judge him or her to be responsible for that outcome. Such perceived control will be greater when observers believe that a person intended to bring about favourable outcomes and did so when external pressures are minimised. For example, if a student has no more time to complete a 25-page research paper, it is likely that s/he will be perceived as having a great deal of control over completing that assignment (and hence the link will be strong). Correspondingly, under this arrangement, observers will attribute greater responsibility to the student. If, however, the student has only a week to complete that same assignment, it is likely that s/he will be perceived as having minimal control over completing that assignment (and hence the link will be weak). Correspondingly, under this arrangement, observers will attribute less responsibility to the student.

The third and final link is the *principles-expectation*. This is a measure of the extent to which guidelines and procedures exist for a person to follow in a given situation (i.e., for a given event). It reflects Latane and Lenka's (1987) notion that having clear goals for which to aim leads to better performance. If a person is perceived to have clear goals (i.e., rules and procedures) for which to aim as a

obligation, then an evaluative audience will hold that person responsible because she should be able to perform well in that situation. This link will be strong (and hence more responsibility attributed to an individual) to the extent that observers perceive that clear rules exist for a person to follow in a given situation. The link will be weak (and hence less responsibility attributed to an individual) to the extent that observers perceive that there is a lack of clear rules that a person is obliged to follow in a given situation. For instance, a supervisor may tell a salesperson that she needs to reach a certain level of sales to earn a bonus. If the supervisor provides clear rules and guidelines for how salespeople can go about reaching their sales goals then, the perceptions-eval link will be strong, and observers will be likely to judge the salesperson to be responsible for her or her sales performance. If the supervisor does not provide clear rules and guidelines for how salespeople are go about reaching their sales goals, then the perceptions-eval link will be weak, and observers will be likely to judge the salesperson to be less responsible for her or her sales performance than when the link is strong.

According to this model, an evaluative audience will judge a person's level of responsibility in a given situation to be a direct function of the perceived strength of each of these three links. The stronger each of the links appears to be, the more observers will assess an individual as responsible in a given situation. If all three links appear strong, perceptions of responsibility will be at their greatest. If all three links appear weak, perceptions of responsibility will be at their least.

In three related validation of this model, Schimmack et al. (1994) performed two studies. The first experiment assessed the extent to which people make judgments of responsibility, motivation, conscientiousness, procreativity (knowledgeable), and aggressiveness the future performance for another person's behavior based on the strength of each of the three linkages. The second study measured the extent to which people seek out information about each of the three linkages, cognitively, when forming an evaluation, when having to evaluate another person.

In the first study, participants were presented with vignettes in which a second character was depicted in a situation in which the strength of each of the three links was either strong or weak. Based on these manipulations, participants made evaluations of the central character on 12 dimensions, which were categorized into two factors: responsibility and determinateness. It was found that the central character was judged to be more responsible and determined when one as opposed to none of the links was strong, more responsible and determined when two as opposed to one of the links were strong, and even more responsible and determined when all three of the links were strong. Thus, judgments of responsibility were indeed a direct function of the combined strength of the three links.

Schimmack et al.'s (1994) second study dealt with what types of information observers drew when making judgments of responsibility about another person. The 80 participants were told that they would need to assess how responsible a particular business employee was for the company's failure to reach its sales goals. Participants could select from a menu of 14 questions about the way they wanted answered in making

their assessment. Of these 34 questions, most dealt with each of the three links of the Triangle Model. For example, a question tapping the presumption-identity link was "Does Michael (the employee) possess the abilities and experience required by his job, and did the company encourage him to a job?" A question tapping the Identity-event link was "Did internal company conditions exist that would have affected sales irrespective of what people outside did (e.g., breakdowns of equipment, employee strikes)?" A question tapping the presumption-event link was "Were the steps or procedures that could be used to reach the sales goals clear and well-defined?" Other types of questions dealt with the consequences of the failure to reach the sales goal. An example of such a question was "How committed to the company was the failure to reach sales goals (that is, how much money was involved)?" Finally, some questions were addressed to both the links and the consequences. An example of such a question was "Is the company rational or irrational in scope?" After selecting as many of the questions as they desired to have answered, participants then rated all 34 questions on how valuable they were in making their responsibility assessment. Finally, participants selected the 11 questions they thought was most important in judging the character's responsibility for the failure. Participants selected questions pertaining to the links more often than questions pertaining to the consequences or unbroken questions. Comparisons of the three links revealed that participants preferred to have information about the two identity-relevant links (the presumption-identity and Identity-event links) than about the presumption-event link. Furthermore, questions pertaining to the links were perceived to be more valuable than questions about

consequences, which in turn were perceived to be more valuable than irrelevant questions. Finally, when asked to select the 10 most valuable questions, participants always exclusively picked questions pertaining to the index. Comparisons of the three lists revealed that participants selected as most valuable three questions pertaining to the two identity links as opposed to the perspectives-control links.

In addition to identifying the conceptual confounds surrounding the concept of responsibility, Schlenker et al.'s (1994) Triangle Model of Responsibility provides another benefit to attributional researchers, as implicitly discussed above, this model allows researchers to quantify the amount of responsibility a person is perceived to have in a given situation. Of course, as Schlenker and his colleagues did, one can then ask how much responsibility a person is perceived to possess by varying information about the strengths of the links in a particular situation. Such manipulations allow researchers to specify what information is important in making judgments of responsibility.

As discussed previously, responsibility appears to have a negative value for high-FWV individuals (Festinger, 1981; Festinger, 1987; MacDonald, 1971). It is (perhaps this value that leads them to make more internal attributions for social phenomena such as unemployment, welfare, and poverty). Such evaluations could potentially be modified as a result of one holding one's responsibility to work low. Using Schlenker et al.'s (1994) conceptualization of responsibility, it is now possible to investigate this possibility, as well as which aspects of responsibility (obligation,

content, or good clarity) is (are) particularly important to high PWE individuals. This is the goal of the present research.

To gain some insight into which aspect(s) of responsibility is (are) particularly important to high PWE individuals, it is necessary to review research that has assessed the work-related behavior and attitudes of high and low PWE individuals. In addition to research examining the social perceptions and attributions of individuals who endorse the PWE, a related stream of research has examined the work behavior of those who endorse the PWE. In the first experiment, Greenberg (1977) examined how people's endorsement of the PWE related to their reactions to receiving negative feedback during a laboratory task. In the first experiment, Greenberg found that when high PWEs received negative feedback about their performance, they showed a subsequent task performance improvement. Conversely, when low PWEs received negative feedback about their performance subsequently deteriorated. According to Greenberg, the negative feedback may have signaled to high PWEs that they were failing to work hard and their subsequent task performance improvement may have been the result of trying to compensate for this inadequacy.

In Greenberg's (1977) second experiment, high and low PWEs were placed in a dyadic work group to perform a clerical task. All participants were informed that their performance on the task was additive to that of their partner. However, half of the participants were told their partner's performance would be sufficient for both of them to receive a reward (income: experiment), whereas the other half of the participants were told their partner's performance would not be sufficient to receive a

overall (global) expectation). It was found that high PWEs continued to work on the global task equally hard and well after the success/failure expectation manipulation was implemented. Low PWEs, however, were greatly affected by this manipulation such that when led to expect success, their performance quality dropped. Furthermore, high PWEs did not differ in their liking of the task regardless of success/failure expectation. As Cervinology commented "They [high PWEs] apparently did not feel compelled to perform at an equally high level whether were trying to achieve a success they didn't expect to occur, or were trying to earn an unexpected reward they expected to be won for them by their partner" (p. 666). In addition, low PWEs liked the task much more when expecting success than when expecting failure. In fact, low PWEs liked the task more than high PWEs when expecting success. Taken together, the results of these two studies seem to suggest that high PWEs experience a sense of obligation to work hard, and work harder, are independent of expectations for success. Among low PWEs, such feelings of obligation exist only when they performed well on a task, or expect to receive more reward from doing the task irrespective of their own performance.

In another study of how the PWE preference toward allocation, Cervinology (1977) manipulated 120 participants' outcomes (win or loss) on a global task, as well as the fairness of their outcomes (fair or unfair). When the outcome of the task was fair, high PWEs tended to distribute the available reward (100 millie tokens) according to an equity norm, keeping more than half when they won and less than half when they lost. However, when the outcome of the task was unfair due to no

superiority-area, high PWIs attempted to maintain fairness by compensating the other person who was favored by the supervisor (i.e., by giving the other person more of the tokens than when the outcome of the task was fair). Low PWIs tended to keep half of the tokens taken, regardless of the outcome or the fairness of the outcome. Greenberg noted that differences in PWC-maintenance scores is to be related to using different inputs in making distributional judgments and that one such input is effort expended on a task. If no outcome is policy, then high PWIs seem to believe that the underreward given by the supervisor should not be penalized (i.e., they should be compensated) if she has been putting both effort in the task. If the supervisor is fair, then high PWIs seem to be emphasizing no obligation to work hard, and if that obligation is recalled, then a person should not be penalized even if the outcome of the hard work does not turn out positively.

Greenberg (1993b), in yet another study of the PWC, cleverly examined the work history of high and low PWIs in their own countries to confirm these places of employment. Among a sample of 203 adults, Greenberg found that PWC scores were positively correlated with the relative frequency of working while commuting ($r = .45$), the perception of initiating an extension of work time rather than leave time ($r = .29$), and a preference for working rather than commuting ($r = .34$). Greenberg noted that these findings reflect the "absentee day-in-work" and the great elaboration the working time related to "Progressive labor ideology" (p. 150). Greenberg thus seemed to accept his findings as evidence the high PWIs by now work as a personal obligation.

That high PACTs positive does correlate to extension of work-time, the results of Kellor's (1978) research are perhaps not surprising. Kellor found a positive relationship between the extent to which an individual endorses the PACT and their moral commitment to the organization for which she works. By moral commitment, Kellor was referring to "the individual's incorporation of organizational values and goals into his own identity" (p. 241) in replacing the following. Kellor, joined in work by Wicksen (1987) as the relationship between value orientations and personal obligations. "Workmorale is understood then ... the obligations arising out of commitments are obligations to live by certain principles and rules - by principles and rules that in which, being constitutive of the community to which we are committed, may therewith be regarded as moral principles and moral rules" (pp. 188-189). Thus, when one values work, it would follow, given Wicksen's logic, that the person would feel an obligation to work. Kellor's relationship between PACT and moral commitment makes sense, given that the PACT is a measure of the extent to which an individual values work.

In addition to research examining work-related attitudes and beliefs, research has also examined the relationship between a person's endorsement of the PACT and his or her employment status. Festor (1982) hypothesized that he would find less evidence of PACT endorsement among the unemployed than among the employed. He reasoned that among employed people, it would be more important to value work than it would be for unemployed people. In a sample of 79 employed and 49 unemployed participants, Festor found significantly lower PACT scores among unemployed adults

than among employed males. As Feather noted, it is not possible to state why the unemployed males had lower PWE scores than the employed males. For instance, does one's endorsement of the PWE decline as one's length of unemployment increases? Does one's lack of PWE endorsement make that person more susceptible to becoming unemployed? Feather's data do not provide unequivocal answers to these questions (and subsequent research has not addressed them). However, the study does indicate some relationship between endorsement of the PWE and one's work status. When one does not value work (i.e., does not endorse the PWE) as much as other people, that person is more likely to be unemployed. Such an employment status would be far less acceptable to one who feels an obligation to work (i.e., one who endorses the PWE).

The high PWEs' greater acceptance as obligations to work does not appear to be limited to employment-related macro-social situations. Monroe and Quinn (1991) measured the work behavior of high and low PWEs on a competitive task (drawing "Xs" in the middle of circles with one's non-dominant hand). Participants were told to work as many circles as possible until they got tired. The dependent variables were the number of times the participant spent in the room and the number of circles marked with an "X." High PWEs spent an average of 23 minutes in the room, while low PWEs spent an average of 16.23 minutes in the room. Furthermore, high PWEs worked almost twice as many circles ($M = 302.2$) compared with low PWEs ($M = 177.1$). Given the nature of this task, it is unlikely that such results could be due to a pre-existing difference in ability levels between high and low PWEs. Thus, given an

monotone and strongly monotonous tasks (in that an upward trend is expected), high PWEs seem to feel an obligation to carry out such duties more to finalize PWEs.

From the last of research, it could be concluded that high PWE individuals tend to believe that they are not should attempt to do their best work, even in the face of obstacles and difficulties. To a high PWE individual, performing to the best of one's abilities is simply an *action* by which one shows in the approach that high PWE people might perceive work as a calling, or have personally an obligation to be fulfilled.

Other research, however, indicates that it is perhaps the case that high PWE individuals value responsibility because they tend to believe that outcomes are under their control whatever is low PWE individuals. In their initial evidence of their PWEs' belief, Marsh and Dierßen (1993) found a significant relationship ($\beta = -0.36$) between the main and Butter's (1994) internal-external locus of control scale (because Butter's scale measured in the direction of external locus of control, the correlation is negative). Other research has replicated this finding (e.g., Lord & Richardson, 1976, $r = -0.23$; MacDonald, 1972, $\beta = -0.35$; Waters, British, & Whiteman, 1975, $r = -0.40$). Thus, it could plausibly be argued that high PWE's locus of control underpins the importance they attach to a sense of responsibility. Thus, the research discussed does not seem to clarify unequivocally whether high PWEs' feelings of obligation to work, or feelings of control over work, underpins the importance they attach to a sense of responsibility.

As mentioned previously, the prevailing goal of the current research is to know what type of responsibility information motivates high PWE individuals to develop a tendency to make moral attributions for social phenomena, such as unemployment, welfare, and poverty. These research suggest that perhaps high PWE individuals more than low PWE individuals believe that others have an obligation to perform well on tasks, as Schleifer et al.'s (1984) terminology, high PWE individuals more than low PWE individuals tend to perceive a strong *prescription-identity link* when judging others' people's behavior and outcomes. Other research, however, suggests that it might be the case that high PWE individuals more than low PWE individuals believe that others have *control over tasks and should thus perform well on tasks*, as Schleifer et al.'s terminology. High PWE individuals more than low PWE individuals tend to perceive a strong *identity-event link* when judging others people's behavior and outcomes. Finally, although I know of no research that supports this possibility, perhaps high PWE individuals more than low PWE individuals tend to believe that others have *clear rules and procedures to follow* as Schleifer et al.'s terminology. High PWE individuals more than low PWE individuals tend to perceive a strong *prescription-event link* when judging others people's behavior and outcomes. In the latter case, it is perhaps possible that high PWE individuals more than low PWE individuals perceive the world as a predictable place and assume that moral tasks or links are clearly defined. Without theory to substantiate this latter possibility, it is important to note that this is only my personal speculation. Two studies attempted to

clarify which element(s) of responsibility seems to lie at the core of high PwR individualist moral attributions.

STUDY 1

The first study measured which types of information (both high and low FWTs) prefer to ask of another person in assessing the other person's perception of a third party's responsibility. This investigation was similar to the second study of Beldieker et al.'s (1994) research on the Triangle Model of Responsibility, with one important modification. In Beldieker et al.'s second study, participants read a scenario in which a company failed to accomplish some goal (that is, to reach a certain level of sales). Indeed, it seems that most of the existing research examining how the FWT is related to social attributions has focused on negative/elite-type situations (e.g., unemployment, welfare, poverty). To my knowledge, no such research has examined how the FWT is related to social attributions focusing on more positive/elite situations. This distinction between negative situations (logically the focus of FWT) and moral attributions (mostly) and positive situations can be illustrated by Heggelund (1997): distinction between a prevention focus and a promotion focus. According to Heggelund, a person with a prevention focus tends to be sensitive to the absence or presence of negative outcomes (such as unemployment, welfare, and poverty), whereas a person with a promotion focus tends to be sensitive to the absence or presence of positive outcomes (such as a job promotion, having wealth, or receiving a scholarship). Apparently, research on the FWT has implicitly assumed that

personality variable to be one with a positive focus. Is this in fact a valid assumption? In the first study, participants were randomly assigned to a situation in which a person is either trying to avoid a failure (i.e., prevent a loss)/to achieve a success (i.e., promote a loss). It was hoped that the modifications of Schmedemann's (1997) second study would fully answer this question.

3. Hypotheses

From the preceding discussion of the work beliefs and attitudes of high PWE individuals, it could be argued that they perceive work as an obligation to be fulfilled, and this may be at the heart of their work attributions. Likewise, it could be argued that high PWEs feel that they, as well as others, have control over their work environments and that one brings about desired outcomes. People who feel in control about such desired end-states are also predicted more negatively by high PWEs. Consequently, it may be easier of these two types of responsibility attributions that they will derive aversion to an employer paying when evaluating a disability. Thus, the following two specific hypotheses are tested:

H1: When asked to rank order statements tapping into obligation, control, and goal clarity attributions, high PWE individuals will rank obligation and control attributions as more negative than will low PWE individuals. No differences are expected between high and low PWE individuals in their rank ordering of goal clarity attributions. Thus, I anticipate a PWE by responsibility attributions ranked attribution in the participants' predictions.

H2: When using this prior, control, and goal clarity attributions the three responsibility attributions in assessing a second character's responsibility, high PWE individuals will rate obligation and control information as far more useful in making such an assessment than will low PWE individuals. No differences are

expected between high and low PWT individuals in their selflessness ratings of good charity informants. Thus, I examine a PWT by type of information interaction in the rating of information selflessness.

In addition to testing these hypotheses, this first study provided an opportunity to learn whether personal obligation or control information is more important in high PWTs' making their moral attributions. However, as mentioned in the preceding discussion of the literature, it is not possible to offer unequivocal hypotheses about high PWTs' preferences in this instance. Furthermore, because of the lack of research examining the PWT and moral attributions for situations with a prosocial focus, it was not possible to offer unequivocal hypotheses about how selfless-idealized preferences may vary depending on the nature of the situation in which they are evaluating another person (prospective versus prosocial focus).

Method

Participants

A total of 91 undergraduates (74 females and 23 males) from the University of Florida psychology subject pool were measured regarding their on the Utility of the Psychology Profiling. They received credit toward fulfilling their experimental participation requirement for the introductory psychology course. (One hour participation in group sentence mapping between class and seven participants in a 20-minute session.)

Design

The study is a 2 (enhanced motivation: strong vs. spurious) \times 2 (receiving Schaeffer's score from) \times 2 (PWT score: high vs. low) \times 3 (type of responsibility information: obligation, control, or goal clarity) \times 2 (rating of information: positive/negative, negative/filthy, or neutral/slightly neutral) design, with repeated measures on the latter two variables.

Dependent Variables

The dependent variables have the rank ordering of questions as terms of their importance in judging whether person's responsibility in a situation, and the rating of each question's relevance in making such an assessment.

Procedure

Participants were informed that their task in this study was to serve as a moderator referee who must determine how much responsibility parents believe their students have for either making the Dean's List (judging for motives) or avoiding academic probation (judging filth). In trying to make a fair and accurate decision, they would have only a limited amount of time and resources. In order to gather the information necessary to make this assessment, participants would, in order of importance, rank order 21 questions that they must answer before judging how irresponsible parents believe their students were for either making the Dean's List or avoiding academic probation. (Each one of these 21 questions tapped into one of the three types of responsibility information—new questions pertained to the responsibility-clarifying task, seven questions pertained to the already-known task, and

seven questions pertained to the proscription-event link. Within the set of seven questions pertaining to each type of responsibility information, two were worded as a positive/normative manner (e.g., one obligation question read, "How much of an obligation does your son/daughter have to do well academically?"), two were worded in a negative/illness manner (e.g., another obligation question read, "How much of an obligation does your son/daughter have to avoid doing poorly academically?"), and three were worded as a neutral manner (e.g., one obligation question read, "How much do you think your son/daughter should care about his/her grades?"). These 21 questions appear in Appendix B. These questions were presented in the same order to all participants. I maintained the order of these questions by randomizing them consecutively, and then presented a custom number response on these questions and gave them to participants in the randomised order. As evidenced in Appendix B, the instructions asked participants to read all 21 questions before making their responses and then instructed them to make the assessment.

After reading all 21 questions, participants rated each of them on how valuable they thought it was in making an assessment of how responsible parents believe their students are for making the Dean's List or receiving academic probation. Participants made these ratings on a (1) *extremely valuable scale* to (5) *extremely valuable scale*. Finally, participants completed the Marsh and Craven (1991) FWS Scale. Half of the participants completed this measure before making their rankings and judgments of valueness, and half of the participants completed it after making their ranking and judgments of valueness.

Upon completing these materials, I fully debriefed each participant, informed each fully about the purpose of the study, as well as when and where s/he may learn the study's results.

Results

One participant did not complete the PWE scale, thus, this person was excluded from all analyses that examined the PWE. Results of participants' ranking of the 21 questions will be presented first, followed by the presentation of their judgments of the valableness of these questions. Of course, the last set of results, my primary focus was on the Professor Work Ethic. Descriptive statistics for this measure appear in Table 1. An independent samples *t*-test revealed no difference in PWE scores between participants who completed the scale below ($M = 64.8$, $SD = 11.2$) or after ($M = 66.8$, $SD = 10.7$) ranking their rankings and ratings of valableness, $t(79) = -.01$, $p > .99$.

Ranking Data

I analyzed these data in several different ways. First, I took an average ranking for each group of responsibility orientation (high, medium, and clarity), and regressed this variable with ranking of question (positive, negative, or neutral), measured motivation (having the student agreeing to avoid failure), and PWE scores (high or low) in a $3 \times 3 \times 2 \times 2$ mixed-model ANOVA. PWE scores were analyzed using a Student's *t*-test on participants' scores on this measure (for high PWE, $M = 93.3$, $SD = 12.2$; $t(77) = 12.23$, $p < .01$; for low PWE, $M = 71.9$, $SD = 87.47$, $t(77) = 3.0$). Participants who scored at the median were arbitrarily assigned to the high or low PWE group.

Table 1 (Descriptive Statistics for the Present Work Ethic in Study 1)

| |
|---------------------------|
| $N = 30$ |
| Mean = 56.0 |
| Standard Deviation = 11.4 |
| Median = 57.0 |
| Mode = 57.0 |
| Range = 121 - 37 = 84 |
| 25th percentile = 50.0 |
| 75th percentile = 54.0 |
| Cronbach's Alpha = 0.73 |

The first analysis provided an opportunity not only to examine my experimental hypothesis, but also to learn about the influence of situated motivation and varying self-questions on perceptions of salience in judging another person's responsibility in that situation. Of primary interest was the interaction between type of responsibility information and PWS. This interaction was not significant, $F(2, 164) = 0.13, p = .89$. Thus, the first hypothesis was not supported. Because the first experimental hypothesis focused on the *intensity* term, I have presented means for this analysis in Table 2.

There are at least two reasons why this analysis did not reveal any significant results. First is that the hypothesis is simply wrong. Indeed, the hypothesis may be wrong for a very pragmatic reason. Suppose that a particular participant ranked an *obligation* question as most important, then perhaps with that piece of information in hand, she would have ranked a piece of *clarity* information as second most important. Armed with *obligation* and *clarity* information, she may next choose a question pertaining to control. If most participants behaved in such a manner, but placed a different type of question as most important, then it follows that the average ranking would be approximately equivalent.

It is possible, though, that the hypothesis is literally correct, despite the lack of support I found for it. Suppose a participant chooses only control questions as far as leaving them choices. With those control questions in hand, perhaps she ranked the remaining three stated questions toward the bottom of the importance list, and consequently on average, control questions were as important as *obligation* and *clarity*.

Table 2. [Mean Ranking for Each Type of Responsibility Information as a Function of Extension Status (High, Low)]

| Type of Responsibility | Preferred Work Order | | | |
|------------------------|----------------------|--------------|--------------|--------------|
| | High (n = 99) | Med (n = 92) | Med (n = 92) | Low (n = 49) |
| Information | 10.7 | 8.2 | 12.1 | 9.0 |
| Obligation | 10.3 | 2.3 | 16.7 | 2.4 |
| Control | 11.1 | 2.3 | 16.7 | 2.4 |
| Change | 10.9 | 2.6 | 11.4 | 2.9 |

^aLower numbers reflect greater importance placed on the type of responsibility information.

^bBecause three participants failed to rank order all of the questions, this average does not equal 11.

questions. Thus, perhaps rather than examine the issue makeup, one should examine the type of responsibility information that participants ranked most highly.

In an attempt to probe the data more thoroughly and examine these potential patterns, I performed four additional sets of analyses. These analyses involved frequency counts and reflected my interest in the interaction of the Triangle components and PWH scores. For these analyses, I recorded the number of participants who ranked each piece of information as the single most important question to which they desired to answer. I divided participants into high and low PWH based on a median split of their PWH scores. The second mixed frequency count was similar to the first, with the addition of the condition to which participants were randomly assigned (partnering for success or trying to avoid failure). After doing these two frequency counts, I made two more frequency counts that were identical to the first two frequency counts, except that I recorded the top three questions to which participants sought answers rather than only the top ranked question. Because there were three pieces of responsibility information investigated, it might be the case that the "typical" participant would rank one obligation (one control) and two family questions as his or her top three choices. Thus, I was interested in any significant differences, both the pattern, and how much divergence might be related to the PWH and/or experimental condition.

The results of these counts for the single most important question to which participants sought answers appear in Tables 3 and 4. I performed chi-square tests on these counts. The counts for the type of information ranked as most important in

Table 3. Frequency Counts For First Ranked Questions as a Function of PMS and Type of Responsibility Information

| Type of Responsibility | Preferred Work Roles | | | |
|------------------------|----------------------|---------------|--------------|-------|
| | Information | High (n = 40) | Low (n = 40) | Total |
| Obligations | | 17 (43) | 37 (17) | 54 |
| Control | | 13 (33) | 31 (14) | 39 |
| Clarity | | 19 (48) | 37 (19) | 56 |
| Total | | 49 | 69 | 98 |

Note. Numbers not in parentheses are actual counts; numbers in parentheses are expected counts.

Table 4. Response Distribution for Ranked Questions as a Function of PWE, Type of Responsibility, Information, and Situational Motivation

| Type of Responsibility | High PWE | | Low PWE | | | Total |
|------------------------|--------------|--------------|-------------|-------------|-------|-------|
| | Success | Failure | Success | Failure | Total | |
| Obligation | 10 (0.63) | 7 (0.33) | 9 (0.37) | 8 (0.33) | 17 | 34 |
| Control | 7 (0.44) | 6 (0.33) | 8 (0.34) | 7 (0.33) | 15 | 30 |
| Choice | 9 (0.44) | 11 (0.55) | 8 (0.33) | 9 (0.44) | 16 | 32 |
| Total | 26 | 24 | 25 | 24 | 49 | 98 |

Note. Numbers not in parentheses are valid counts; numbers in parentheses are expected counts.

functions of PWE score are displayed in Table 3, no significant differences emerged, $\chi^2(2, N = 110) = 1.50, p > .20$. The results for type of information ranked as most important as a function of PWE score and experimental condition appear in Table 4, again, no significant differences emerged, $\chi^2(2, N = 110) = 0.58, p > .20$. Consequently, when examining the type of information ranked as most important, the first hypothesis was not supported.

The results of my counts for the three most answered questions to which participants might answer appear in Tables 3 and 4. Once again, I performed a chi-square analysis on these counts. Table 3 contains the counts for type of information ranked as most important as a function of PWE score; no significant differences emerged, $\chi^2(2, N = 110) = 1.23, p > .10$. Table 4 contains the counts for type of information ranked as most important as a function of PWE score and experimental condition; again, no significant differences emerged, $\chi^2(2, N = 110) = 0.66, p > .20$. Consequently, when examining the top three ranked questions, the first hypothesis was not supported.

Although the first hypothesis was not supported, my original 3 x 2 x 2 x 2 ANOVA on the rank ordering of the 21 questions revealed several other significant effects. First, there was an interaction between type of temporality information and emotional motivation, $F(2, 140) = 3.43, p < .05$. The means ranking can be viewed on Table 7. Specifically, within the ranking for success conditions, *obligatory* information was ranked more highly than *choice* information, $g(2) = 2.26, p < .05$ (blue and all subsequent tests are two-tailed). However, within the ranking for control factors,

Table 5. Frequency Counts For Five Item-Ranked Questions on a Function of OPMs and Type of Responsability Information

| Type of Responsability | Percent Work Effect | | |
|------------------------|---------------------|--------------|-------|
| | High (N = 49) | Low (N = 49) | Total |
| Obligation | 31 (63%) | 18 (36%) | 49 |
| Control | 41 (84%) | 18 (36%) | 59 |
| Clarity | 34 (69%) | 15 (30%) | 49 |
| Total | 147 | 51 | 198 |

Note. Numbers not in parentheses are actual counts, numbers in parentheses are expected counts.

Table 4. Frequency Counts for First Three Ranked Questions as a Function of PWE, Type of Responsibility (internal vs. external), and Response (Agree vs. Disagree).

| Type of Responsibility | High PWE | | Low PWE | | Total |
|---------------------------|---------------|---------------|---------------|---------------|-------|
| | Agree | Disagree | Agree | Disagree | |
| External | 29 (20.9%) | 29 (20.9%) | 21 (15.9%) | 23 (16.9%) | 120 |
| Control | 21 (15.4%) | 26 (18.9%) | 26 (19.4%) | 20 (14.8%) | 113 |
| Classy | 25 (17.8%) | 26 (18.9%) | 26 (17.9%) | 21 (14.8%) | 117 |
| Total | 75 | 75 | 73 | 72 | 294 |

Note. Numbers not in parentheses are actual counts; numbers in parentheses are expected counts.

Table 7 Mean Ranks for Type of Responsibility Preferences as a Function of Educational Attainment*

| Type of Responsibility | Situational Motivation | | | |
|------------------------|------------------------|-----|---------|-----|
| | Starting for Success | | Failure | |
| | Mean | SD | Mean | SD |
| Information | 11.4 | 2.0 | 11.2 | 2.0 |
| Obligation | 10.8 | 2.2 | 11.0 | 2.4 |
| Control | 11.8 | 2.7 | 12.0 | 2.9 |
| Clarity | 11.6 | 2.0 | 11.8 | 2.0 |

* Lower numbers indicate greater importance placed on the type of responsibility information.

condition, charity information was rated higher than obligation information, $F(1,7) = 1.06$, $p < .32$. Finally, charity information was rated higher in the trying to avoid failure condition than in the trying to success condition, $F(1,6) = 2.48$, $p < .11$. From these data, it appears that people are perhaps more interested in learning about factors that are not directly relevant to the individual when trying to assess how one has responsibility in a failure-oriented situation, whereas they are more interested in information about charity-oriented factors when trying to assess how one has responsibility in a success-oriented situation. Perhaps when preserving another person's self-esteem-oriented interests, people want to learn about charity-oriented factors that could contribute to the failure so as to avoid, relevance, or responsibility for such failure from a third party threatening themselves. Similarly, because obligation consists of feelings of duty, something external to an individual, perhaps when preserving another person's self-esteem-oriented interests, people want to learn about the person they are judging so as to know what personal characteristics are needed to perform well should they find themselves in a similar situation. Of course, such interpretation is speculative.

Participants also rated more highly neutrally- and positively-worded questions ($M = 1.7$ and 1.8 , respectively) to negatively-worded questions ($M = 1.15$), $F(2, 144) = 24.24$, $p < .000$. This main effect was qualified by an interaction of question wording with situational motivation, $F(2, 144) = 5.73$, $p < .005$. Specifically, as evidenced in Table 8, participants showed no preference for neutrally- or positively-worded questions based on situational motivation; however, participants

Table 2. Mean Ratings for Content Knowing as a Function of Selected Motivations^a

| Working at Question | Recreational Motivation | | | |
|---------------------|-------------------------|-----|-------------------------|-----|
| | Solving for Success | | Trying to Avoid Failure | |
| | M | SD | M | SD |
| Positive | 9.7 | 1.8 | 19.8 | 1.9 |
| Negative | 14.3 | 2.4 | 12.7 | 2.2 |
| Mixed | 9.3 | 1.7 | 9.0 | 1.9 |

^aLower numbers indicate greater importance placed on the type of responsibility information.

made more highly negatively-worded questions in the trying-to-avoid-failure condition than in the trying-to-achieve-the-success condition, $t(30) = 1.13$, $p < .05$. Likewise, although the comparisons between educational interventions was not significant for the positively-worded questions, they were rated slightly higher in the trying-to-achieve-the-success condition than in the trying-to-avoid-failure condition. Given people's tendency to seek out information that supports their initial hypotheses as a bias (e.g., Snyder, 1994), it is perhaps not surprising that people rate as important information that is more meaningful or relevant to the hypothesis they are testing. To elaborate: if an academic advisor is trying to understand why a student did well in a class, s/he is more likely to seek the child and/or teacher about positive behaviors the child may have displayed (e.g., answering questions in class, turning in quality homework assignments) than to ask about problems the child may have been having, (e.g., failing along-as-class, failing to turn in homework assignments).

In considering my ANOVAs, one problem-comes to mind: making the mean rating for each type of responsibility information was calculated the mean rating for the other two types of responsibility information. That is, since I knew the mean ratings for two of the three types of responsibility information, the mean for the third type of responsibility information was *ex*-effect, already known. However, this analysis assumes that it is not uncommon to use when examining rank ordered data as a function of experimental conditions (James Algina, personal communication, March, 1999).

Value-Motivation Data

I next analyzed the data pertaining to how valuable participants perceived each of the 21 questions. As I did with my initial analysis of the rating data, I first took an average valubleness score for each of the three types of responsibility valueres and crossed this variable with wording of question (positive, negative, or neutral), situational motivation (trying for success or trying to avoid failure), and PWE score (high or low) in a 3 x 3 x 2 x 2 multilevel ANOVA. PWE scores were classified as high or low based on a median split on participants' scores on this measure. Given the nested experimental hypotheses, of primary interest was the interaction between type of responsibility valueres and PWE. Once again, this interaction was not significant, $F(2, 180) = 0.18, p > .10$. Thus, the second hypothesis was not supported. Because the nested experimental hypotheses focused on this interaction term, I have presented results for this analysis in Table 9.

Two significant effects did emerge in this analysis. As with the rating data, participants applied to rate as more valuable the neutrality- and positively-worded questions ($M = 3.7$ and 3.6 , respectively) than the negatively-worded questions ($M = 3.1$), $F(2, 180) = 19.89, p < .000$. Also, mirroring the rating data, this main effect was qualified by an interaction of question wording with situational motivation, $F(2, 180) = 6.12, p < .001$. Specifically, as evidenced in Table 10, participants perceived the positively- and neutrally-worded questions as more valuable than the negatively-worded questions on the rating for success condition, for the complex condition, $F(1, 18) = 3.13, p < .05$. In the trying-to-avoid-failure condition, however, participants found

Table 3. Mean Valabilities Across Six Job Type of Responsibility, Information, and Previous Work Experience

| Type of Responsibility | Previous Work Experience | | | |
|------------------------|--------------------------|-----|--------------|-----|
| | High (N = 49) | | Low (N = 49) | |
| | M | SD | M | SD |
| Obligatory | 3.4 | 0.7 | 3.5 | 0.7 |
| Context | 3.6 | 0.6 | 3.6 | 0.6 |
| Clarify | 3.4 | 0.8 | 3.2 | 0.9 |

* Scores range from 1 (valuable) to 5 (extremely valuable).

Table 10. *Subject Variables: Rating for Question Working as a Function of Subjective Motivation^a*

| Working of Question | Unadjusted Motivation | | | |
|---------------------|-----------------------|-----|-------------------------|-----|
| | Strong for Success | | Typing in Actual Future | |
| | M | SD | M | SD |
| Positive | 3.7 | 0.9 | 3.5 | 0.6 |
| Negative | 3.8 | 0.8 | 3.1 | 0.8 |
| Neutral | 3.7 | 0.5 | 3.7 | 0.5 |

^a Scores range from 1 (valuable) to 5 (extremely valuable).

no difference between positively- and negatively-worded questions, $t(48) = 1.92$, $p > .05$. They did rate negatively-worded items as less valuable than positively-worded items, $t(48) = 1.75$, $p < .05$. Thus, it appears from both the coding data and the valuations that the participants found questions worded *opposed* (Singer's term of less) as an *attempting another person's responsibility* to *evaluations*, and that this is (perceived) the case when that person is trying to accomplish *more* *not of good*, as opposed to trying to *avoid* *more* *not of value*.

Summary of Study 1

This study attempted to discern what type(s) of responsibility information people prefer to have at their disposal when evaluating another person as a function of their endorsement of the Professional Work Ethic. Given 21 questions to which they could have answered participants had to evaluate three questions, and rated them individually on how valuable they perceived each one to be.

In rank-ordering the 21 questions, participants ranked obligation questions as more important than clarity questions when trying to evaluate someone who was striving for success. However, participants ranked clarity questions as more important than obligation questions when trying to evaluate someone who was trying to avoid failure. When rating each question's valueness, the result was less explained. It may be the case that when making valuations, people are forced to prioritize *not*, and thus somewhat likely more to process the information more carefully than when rating information for its valueness. When rating valuations for its valueness,

however, participants may have assumed they would have unlimited access to all information available, and thus the findings of the multi-channel data were discounted.

Schlenker et al. (1998) found that when people had unrestricted access to all three types of responsibility information, they chose to have obligation and control information at their disposal more frequently than clarity information for evaluating a central character. The result was not found in the current study's missing data or relationship data. Obligation information was rated higher than clarity information only when evaluating a character who was trying to accomplish a goal, when evaluating a character was trying to avoid a failure, clarity information was rated higher than obligation information. Thus, the current research suggests that the evaluative context (trying for success or trying to avoid failure) is a determinant of the type of responsibility information people prefer to have in their assessment of another person's responsibility.

It should also be noted that Schlenker et al. (1998) participants had different demands placed on them than I placed on my participants. Specifically, Schlenker et al.'s participants were asked to gather information about a central character's potential role in his company's failure to reach its sales goal. That character may have been involved in or not in the failure (e.g., perhaps he was the loading dock), or he may have been involved significantly in the failure (e.g., he was a division sales manager). Thus, for Schlenker et al.'s participants, clarity-relevant information (i.e., obligation and control) may have been particularly crucial to have their disposal. In the present study, though, the central character was a student, who clearly was

involved in value-making (the Green's List) (by driving the success condition) or avoiding academic problems (by trying to avoid failure condition). Thus, to my participants, identity-relevant information may have been less crucial than it was to Schenck et al. (a participant, and so my participants were at least in the trying to avoid failure condition, was up to make many interesting higher than 10 figures of related information).

It was also found in the anti-evaluating data that participants trying to evaluate someone driving for success tended to prefer questions that emphasized achievement over those that emphasized avoiding failure (the reverse was found for participants trying to evaluate someone driving to avoid failure). In terms of valence/locus, though, this finding was the inverse. Thus, it appears that when people have to judge what information they would like to evaluate someone, they take into account the nature of the evaluation, that is, whether the person is driving for success (or trying to avoid a failure), as might be expected from research on people's tendency to seek out information that confirms their hypotheses in a social situation (Snyder, 1990). When simply rating a participant's credibility, the nature of the evaluation becomes less important, perhaps because people believe that they will have access to all of the information they are using. However, when having to generate such information, people will choose the information that is congruent with the evaluative situation. It must be realized that mixed-order data can exaggerate differences between the categories of the data being tested. Participants were forced to make choices between the questions presented to them. As discussed previously, the

numerous readings assigned to each question were not mutually exclusive data. Thus, by reading one question highly, another question need be coded lower. In the individual-level data, this was not the case, as using one question as valuable did not mean the participant had to use another question as less valuable.

In none of these analyses did any effects emerge pertaining to PWL. The reported results used a median split to categorize participants as high or low on the PWL scale. However, even when I analyzed only those participants scoring the top and bottom-quarters on the PWL scale, no significant results could be discerned. Likewise, when analyzing PWL as a continuous variable, β did not yield any significant effects other than an interaction with the other variables. Although it is possible that PWL is correlated to a specific type of responsibility valuation, it may also be that the study did not tap into the PWL "variable" (Tavelin, 1996, p. 115) as adequately as I had hoped. For instance, much, if not all, previous research on PWL and social attitudes has examined directly the hypothesized link between PWL and concern for a particular social ill. In this study, however, I asked high and low PWLers to solve questions in which they would like to learn answers of their disposal in assessing another person's perceptions of a third party's responsibility in a situation. Perhaps high and low PWLers do indeed differ in the type of responsibility information that they desire/like prior to having others assess another person's responsibility in a situation, but perhaps they do not differ when asking for such information from other people. Likewise, perhaps high PWLers differ from low on how they use the answers in such questions. If, for the sake of illustration, I may assume

that high PWT do prefer mitigation and control information to clarity information, this does not necessarily mean that they perceive others share their preference. Hence, it was unable to detect any effect of PWT in this study. Even off had detected no effect of PWT, it does not mean that high and low PWTs perceive the same mitigation information in a similar manner. Thus, a second study was then conducted to examine which type(s) of responsibility information tends to be valued by high and low PWTs.

STUDY 2

The first study assessed the type of responsibility information high and low FWE individuals gather in task others when evaluating a rated character. In contrast, Study 1 examined what type of information will be sought out when people have the opportunity to do so. The second study assessed what types of responsibility information high and low FWE individuals tend to gather in a given situation with a limited amount of responsibility information present. As is often the case in social interactions, participants may not have all of the information necessary to gather another person's and themselves own "titles" for the ongoing interaction. In Goffman's psychological terminology (Goffman, 1972/1967), social interactions frequently entail one's own self-presenting with other people. In attribution theory terminology, social interactions frequently mean "this is my *own* social self" (Heine & Taylor, 1993, p. 38) when dealing with other people. Participants in Study 2 were asked to do precisely this:

Two types of theoretically-grounded hypotheses can be offered for this study. The first set of hypotheses concerns effects of the Triangle Model, and the second set of hypotheses concerns effects of the Present/Work Ethics combination with the Triangle Model.

Appendix: Presenting the Triangle Model

Bellander et al. (1994) demonstrated that when the strength of any of the linkages is strong as opposed to weak, people perceive a rated character to be more determined, more committed to the task, and more responsible. Furthermore,

Bellander (1997) comments that: "... responsibility engages the self-system, so people usually become more committed to accomplish the prescribed goal" (p. 263, original in quotes). If I make the reasonable assumption that, all other factors being equal, *uninvolved* people usually perform better on a task than *uncommitted* people, then the following hypothesis can be fitted:

H3: With respect to strength of link, participants who read about a situation in which there is either strong obligation, control, or clarity will estimate the rated character's likelihood of success to be higher and only that the rated character is more psychologocially engaged in the task than will participants who read about a situation in which there is either weak obligation, control, or clarity.

The way in which an individual performs on a task has implications for how the individual feels in "heat". Thus, I also investigated participants' perceptions of the rated character's effect depending upon his or her task performance. It may be that participants who read about a situation with strong obligation, control, or clarity also believe that the rated character will experience more positive effect for a quality performance, and more negative effect for a poor performance than will participants who read about a situation in which there is weak obligation, control, or clarity. However, it might also be the case that participants will think a rated character should experience more positive effect of a quality performance upon

dispositional performance on a situation with weak obligation, control, or clarity. Similarly, perhaps, participants will think that a control character should experience less positive effect of a quality performance occurs in the presence of strong obligation, control, or clarity because the performance would then be attributed to these factors. These latter predictions are extremely supported by Kelley's (1967) account of discounting and impression. Specifically, participants discussed the role an actor played in a success or the extent that it appears the external factors contributed to the success, and they discount the role an actor played in a failure in the extent it appears the external factors contributed to the failure. Likewise, participants tend to suggest the role an actor played in a success in the extent that external factors influenced his or her ability to succeed on the task, and they will suggest the role an actor played in a failure in the extent the external factors facilitated his or her ability to succeed on the task.

Based on Kelley's account of discounting and impression, the following hypotheses are offered:

H3a: Participants will believe that the control character should experience less positive effect for a quality performance when reading about a situation in which there is either strong obligation, control, or clarity than when reading about a situation in which there is weak obligation, control, or clarity. Similarly, participants will believe that the control character should experience more negative effect for a poor performance when reading about a situation in which there is either strong obligation, control, or clarity than when reading about a situation in which there is weak obligation, control, or clarity.

In their initial research on the Triangle Model, Schmedemann et al. (1994) found that people tended to prefer obligations and control information to clarity information.

when choosing among all three types of responsibility information when evaluating a control character's performance. They utilized this finding as part of the fundamental attribution error (Bagozzi, 1997; Jones & Harris, 1967), which reflects people's tendency to overestimate causally relevant information relative to non-causally related information when making evaluations for the causes of other people's behavior when no responsibility information is known. I expect that this tendency will persist when people are presented with only one piece of responsibility information. Consequently, the following hypothesis is offered:

H3: There will be a main effect of type of responsibility information offered, such that participants will tend to prefer more information external to the actor as opposed to information external to the actor. In terms of the Triangle Model, people will tend to prefer more obligations than control information, and more control information than ability information.

Hypothesized Reporting PWL

High PWLs seem to consider work to be more of an obligation (Chenaggio, 1990) and tend to have internal locus of control (Misch & Cooper, 1971) than low PWLs. Thus, I expect that obligations and control will dominate the information made by high PWLs, as compared to those made by low PWLs. In general, high PWLs will tend to prefer that actors have greater amounts of obligation and control than will low PWLs. Further, high PWLs will emphasize obligations and control information more than goal clarity information, whereas low PWLs will emphasize amounts of all three types of responsibility information. The following specific hypotheses are offered regarding PWL:

H4: High PWE individuals will infer that the central character has a greater obligation to perform well and to control the mission than will low PWE individuals. No difference is expected between high and low PWEs in their inferences of goal clarity. These effects will hold regardless of whether there is information given about a central character's obligation, control, or goal clarity.

H5: High PWE individuals will infer that the central character's obligation and control are even stronger than goal clarity. Low PWE individuals, in contrast, will infer comparable amounts of all three types of information. These effects will hold regardless of whether there is information given about a central character's obligation, control, or goal clarity.

Furthermore, as mentioned, prior research (e.g., Fischbeck, 1987) has

demonstrated that the PWE is associated with the tendency to attribute moralistic costs to unemployment to those suffering from such (16). Other research (e.g., Homan, 1990) has demonstrated that the PWE is associated with the tendency to experience "heavy-handed" influences in such (16). One possible reason for such associations is that high PWEs tend to value responsibility more than low PWEs (Fischbeck, 1987). When such a value may go certain expeditives. For instance, Schlueter (1999) maintains that responsibility is related to greater determinism. Thus, a person who values responsibility may assume that others are determined to do well on the tasks that they undertake. Such determinism leads to expectations for success, and when that expectation is met, positive affect should result. Likewise, should that expectation not be met, negative affect should result. Consequently, the following ingredients are inferred:

H6: High PWE individuals will perceive the central character as more likely to be responsible, to have engaged psychologically with the task at hand, and to experiencing more positive affect for a

quality performance, between negative effect for a poor performance that will low FWT individuals

In addition to testing these hypotheses, this experiment was able to discern whether high FWTs tend to prefer more mitigation- or control information when both types of information were available (i.e., participants were given no responsibility information, or were given only good clarity information). However, I could not offer unequivocal, theoretically-grounded hypotheses about high FWTs' preference for mitigation versus control information.

Method

Participants

A total of 274 undergraduate (184 females and 90 males) from the University of Florida psychology subject pool were recruited via sign-up sheets in the lobby of the Psychology Building. They received credit toward fulfilling their experimenter participation requirement for the introductory psychology course.

Design

The experimental design is a 3 (task presented: mitigation, control, or good clarity) \times 2 (strength of task presented: strong or weak) \times 2 (FWT score: high or low) \times 2 (type of vignette: job applicant and student) mixed model (between). In addition, there was one group of participants (an other control group) who received no task information whatsoever. This group was included to know what types of responsibility information people tend to prefer when they are not forced by any other

independence differences. The last presented strength of the task, and FWA score were between-subject variables, and type of vignette was a within-subject variable.

Materials

Appendix C contains each manipulation of the two vignettes that served as the primary stimulus materials for this experiment. These vignettes describe (a) a person who is applying for a job, and (b) a student who is taking a college course.

Participants read the same version of both of these scenarios. That is, I manipulated the same task as either strong or weak in each scenario for each participant. In addition, as in Study 1, participants completed the Marin and Gurin (1971)

Procedure: Within-Task

Dependent Variables

After reading each vignette, participants completed an evaluation of the stated character and his or her action. Participants made all evaluations on 1 (low)-to-7 (high) scales. These evaluations consisted of 11 separate measured mean dependent variables. Their items appear in Appendix D.

The first three dependent variables were measures of how much the stated character had (1) an obligation to perform well on the task, (2) worked over the task, and (3) clear rules and procedures to follow in performing the task. The participants also had vignettes in which a task is manipulated as strong or weak, the appropriate measure may also used as manipulation checks of task strength.

The fourth dependent variable was an account of how potential the stated character would be on the task. This measure consisted of one rating that asked

participants to estimate how responsible they think the central character would be (ranging from very responsible to very irresponsible).

The fifth dependent variable was a measure of the central character's psychological experience in the situation. This measure consisted of three items. These items asked participants to judge how hard the central character will try on the task, how personally connected the central character is in doing well on the task, and how much personal responsibility the central character has for her or his performance in the situation. Because this dependent variable consisted of three ratings, scores on it could range from 3 to 11.

The sixth dependent variable was a measure of how much negative affect the central character should experience if she performs well on the task. This measure consisted of two items. One item was a measure of how much joy the central character should receive should she perform well on the task, and the second was a measure of how much grief the central character should feel should she perform well on the task. Because this dependent variable consisted of two ratings, scores on it could range from 2 to 14.

The seventh dependent variable was a measure of how much negative affect the central character should feel if she performs poorly on the task. This measure consisted of two items. One item was a measure of how much hate the central character should receive should she perform poorly on the task, and the second was a measure of how disgust the central character should feel when or because of the

perform poorly at the task. Because this dependent variable consisted of two ratings, scores on it could range from 2 to 14.

As outlined in Appendix C, the vignettes were written with no information given about the central character's performance in the situation. Thus, for these four two-dependent variables, participants were asked to evaluate both the *quality* and *poor performance*.

Exploratory Measures

In addition to the two vignette and PWE tasks, participants also completed three exploratory measures after completing all of the aforementioned materials. These exploratory measures were the Rotter and Burnous (1992) *Motivations as an Individual Value Orientation*, Kaase and Rynes's (1990) *Life Aspirations Scale*, and Wrightsman's (1984) *Philosophies of Human Nature assessment*. The *Life Aspirations Scale* consists of five particular aspirations: self-acceptance, affiliation with others, community being, and financial success. The *Philosophies of Human Nature Scale* consists of six submeasures; however, because of potential floor limitations, only five of them are used and. Those five submeasures were the beliefs that people are trustworthy, altruistic, independent from others, and moral. These exploratory measures may be used simply to boost coherence, as Fornham (1990) called it, or the PWE "mindest" (p. 112). Each one of these exploratory measures can be reviewed in Appendices B, F, and G, respectively.

Procedure

Forty participants in group sessions that ranged between six and 21 participants in a 50-minute session. Upon arriving for the experiment, participants were informed that this was a study examining the effects of personal attributes on impressions formed of other people. Prior to completing the experimental materials, participants read and signed an informed consent stating the basic procedure to be followed during the experimental session, and the benefits (experimental participation only) that they would receive in exchange for their efforts. Participants read the same consent (i.e., treatment condition) of each of the two responses. After reading one response, participants completed the dependent measures for that response, after which they repeated the process for the next response. The order in which the responses were presented to participants was counterbalanced. In addition, participants completed the Marsh and Gorst (1971) measure of the PWE. Half of the participants completed this measure before reading their responses, and half of the participants completed it after reading their responses. Participants completed the exploratory measures only after finishing the materials of primary interest.

Upon completing these materials, I fully debriefed participants, informed them about the true purpose of the study and where they may learn the study's results.

Results

External Work Ethic

Because of the primary focus on the External Work Ethic, descriptive statistics for this variable appear in Table 11. As can be observed by comparing these measures with those of the first study, both samples were quite similar in terms of their reactions to this scale. An independent samples *t*-test revealed that there was no difference in EWE scores of the cases in which participants completed the scale (i.e., below or above median) ($t(77) = .05, p = .95$). In addition, there was no relationship between EWE and age of participants ($r(77) = .06, p > .30$) or sex of participants (for females, $M = 34.1, SD = 10.3$; for males, $M = 33.6, SD = 11.3$, $t(77) = 1.10, p = .34$).

Manipulation Checks

Perceptions of the central character's eligibility, control, and proactivity served as major dependent variables relevant to the first three hypotheses. In addition, responses to these items provided assessments of the effectiveness of the manipulations of the strength of each task. Before turning to more complete analyses of each, along with tests of the hypotheses, it is worth checking to be sure that the manipulations were effective. Therefore, independent samples *t*-tests were conducted to test the manipulation of the strength of each task worked. These tests showed that

Table 11. Descriptive Statistics for the Predictor Work Days in Study 2

| |
|---------------------------|
| $N = 234$ |
| Mean = 86.1 |
| Standard Deviation = 12.6 |
| Median = 81.0 |
| Mode = 86.0 |
| Range = 123 - 54 = 69 |
| 25th percentile = 79.0 |
| 75th percentile = 96.0 |
| Cronbach's Alpha = 0.72 |

each task was successfully manipulated, for the strong tasks, $M_d = 9.6$, 5.8 , and 4.2 for obligation, control, and clarity, respectively, whereas for the weak tasks, $M_d = 1.0$, 4.1 , and 2.2 for obligation, control, and clarity, respectively, all $p < 0.001$, all $g > 0.8$.

Tests of Hypotheses

To test our hypotheses, for the dependent measures of obligation, control, and clarity, I ran a 3 (task presented: obligation, control, or clarity) \times 2 (strength of task: strong or weak) \times 2 (FWK score: high or low) ANOVA. In addition, I included an older control group who received no task or strength of task information to form what type of responsibility information high and low FWKs have when not primed by another type of responsibility information. Participants were classified as high or low FWK based on a median split of their scores on this scale (for high FWKs, $[M = 76.2$, range = $122.47 - 16$, for low FWKs, $[M = 77.6$, range = $87.54 - 10$). Those participants scoring at the median were arbitrarily classified as high or low FWK prior to running any analyses with this variable. In addition to analyzing the FWK as a median split, I also ran each ANOVA with FWK entered as a continuous variable. For these latter ANOVAs, FWK scores were centered prior to running the analyses (it will report any differences in results with respect to the method of analyzing FWK). For the sake of clarity and ease of presentation in the extensive tables to be discussed, the median split analyses will serve as the primary results to be reported.

The other four dependent variables were investigated via the same procedure. This resulted in estimates of success, psychological engagement, positive affect for a

quality performance, and negative effect for a poor performance task being rated (two \times 2 (task presented) \times 2 (strength of task) \times 2 (PWE score) ANOVA). After running each of these seven ANOVAs, I conducted appropriate follow-up tests to probe my hypotheses and discuss all significant interactions. It should be noted that the cell sizes were not equal in most analyses. This was the result of a slightly unequal number of participants being assigned to the different experimental conditions and of using a median split on PWE scores. In addition, high and low PWEs did not fall into the experimental conditions in equal numbers (i.e. ranged from 37 to 42 for the seven experimental conditions).

While I focused primarily on a results of three main analyses, there were only secondary effects of this variable. However, these effects did not qualify any of the results I am about to present, nor did they produce any conceptually intriguing patterns of results and none involved interactions with the PWE. Consequently, the major analyses tend to be reported collapsed across this variable. After presenting the results of the seven ANOVAs and the specific contrasts, I will discuss differences between the two subsamples.

Results of the Analyses

The first three dependent variables that I will discuss are those of obligation, control, and clarity, respectively. Means for these first three ANOVAs appear in Tables 12 through 14.

Discussion

On the obligation dependent variable, Table 11 reveals a main effect of strength of task, $F(1, 262) = 39.66, p < .0001$, such that participants endorsed greater obligations when reading about a strong task than a weak task. There was also a main effect of type of responsibility information, $F(3, 262) = 7.16, p = .0002$. Participants who read about a central character's obligation perceived the character's obligation to be weaker than participants who read about a central character's control, ability, or who were given no responsibility information. This effect is simply the result of the obligation manipulations. Inspection of Table 12 reveals that participants who read about a central character with a weak obligation on a strong task find that character's obligations to be much weaker than do participants who read about a character who lacked control over, or who did not enjoy clarity at the station.

The two main effects of strength of task and type of responsibility information on perceived obligation were qualified by an interaction between these variables, $F(3, 262) = 17.56, p < .0001$, such that participants tended to rate the character's obligation as much lower when in the weak obligation condition than in either the weak control or weak ability conditions, $F(1, 110) = 17.83, p < .001$ (for weak obligation versus weak control, $\beta(7) = 3.71, p < .01$, for weak obligation versus weak clarity, $\beta(7) = 3.74, p < .001$). However, participants in the strong obligation condition did not rate the character's obligation to be higher than participants in the high control or high ability conditions, $F(1, 110) = 1.45, p < .21$. When given information that either a

Table 12. Standard Deviations and Descripts of Clear, Precise, Strength of Link, and the Presence of Work Ethic^a

| Offer Content | Type of Responsibility Information | | | |
|--------------------|------------------------------------|---------|---------|---------|
| | | | | |
| | Obligation | Control | Clarity | Overall |
| Strong Link | | | | |
| High PWE | 4.1 | 3.8 | 3.6 | 3.8 |
| Low PWE | 3.7 | 3.2 | 3.8 | 3.5 |
| Overall | 3.9 | 3.5 | 3.7 | 3.7 |
| Weak Link | | | | |
| High PWE | 3.6 | 3.7 | 3.3 | 3.6 |
| Low PWE | 3.9 | 3.3 | 3.7 | 3.6 |
| Overall | 3.8 | 3.5 | 3.6 | 3.6 |

^a Scores ranged from 1 (lowest obligation) to 7 (highest obligation).

person has control in a situation, or that other rules exist in the situation, then participants may assume an obligation to perform in that situation. Likewise, when told that a person lacks enough money to perform, or that the rules in the situation are unclear, participants tend to assume that the actor still obligation to do well relative to performance who were told explicitly that the overall character lacked obligations in the situation. One distinction between the present research and prior research conducted originally on the fundamental attribution error (e.g., Ross & Nisbett, 1991) has much the outcome of an actor's behavior known to participants, that was not the case in the current study. My research simply described an actor's situation, not his or her behavior. Yet participants explicitly told either that the actor lacked control or that there was a lack of clarity in the situation were still prone to assume the actor had an obligation to perform well in the situation.

It also noteworthy that participants in the other control group used the observer's obligations to be as strong as participants in the strong task conditions, $\chi^2(2) = 1.41$, $p > .10$. Chi-square (fisher) test was used for all subsequent comparisons (including the other control group). Furthermore, participants in the other control condition and participants in the weak control and weak clarity conditions also reported an equal amount of obligations, $\chi^2(1) = .73$, $p > .30$. Thus, when people are explicitly told that a person lacks obligations in a situation, it appears that such information will be resisted, even when the actual behavior of the actor is unknown to participants.

In addition, it is interesting to note that participants in the strong god clarity condition perceived the central character as having greater obligations than did participants in the weak god clarity condition, $F(1, 120) = 2.61$, $p < .05$. However, participants in the strong and weak control conditions did not differ in their perceptions of the central character's obligations, $F(1, 120) = .05$, $p > .05$. These two numbers would seem to indicate that people are sensitive to information about the obligations of a situation as they apply to that actor's obligations. If the rules are clear, a person has no explicit obligations to do well, whereas if they are unclear, the person has been obligations to do well.

There was a marginal main effect of PWI, $F(1, 120) = 2.42$, $p < .05$, with high PWI's reading the passage + central character as having greater obligations in the moderate than low PWI's. This marginal main effect of PWI reached $F(1, 120) = 3.61$, $p < .05$ when PWI was entered into the ANOVA as a continuous variable. Thus, although the data were consistent with the fourth hypothesis, the effect was weak.

Control

Table 10 presents means for the control dependent variable. There was a main effect of strength of link, $F(1, 120) = 10.28$, $p < .0001$, such that participants believed that the character had more control when they read about a strong rather than a weak link. There was also a main effect of type of responsibility attribution, $F(2, 120) = 1.77$, $p < .05$. Participants who read about the central character's obligations tended to value greater control over the situation than did participants who read about the

Table 11: Perceived Complexity as a Function of Look Encountered, Strength of Look, and the Preferred Work Style.

| Offer Control | Type of Responsibility Information | | | |
|--------------------|------------------------------------|---------|---------|-----|
| | Obligatory | Control | | |
| | | Cherry | Overall | |
| Strong Look | | | | |
| High PWE | 3.9 | 5.7 | 5.7 | 5.0 |
| Low PWE | 3.3 | 5.8 | 5.8 | 5.7 |
| Overall | 3.6 | 5.8 | 5.7 | 5.4 |
| Weak Look | | | | |
| High PWE | 3.4 | 4.1 | 4.1 | 4.3 |
| Low PWE | 3.3 | 4.2 | 4.0 | 4.6 |
| Overall | 3.3 | 4.1 | 4.1 | 4.6 |

* Scores ranged from 1 (lowest control) to 7 (highest control).

character's control or clarity for the complex condition, $F(2,32) = 6.14, p < .01$. This indicates that the control manipulations affected perceptions of both control and clarity. This is perhaps not surprising given that Schellenbach et al. (1996) regarded clarity as a type of control, as clarity provides to the individual's understanding of the goals and rules in a situation, and control pertains to the individual's acting on this understanding. Should perceivers believe that the rules or conditions are unclear, then it follows logically that they should believe that the individual does not understand what she needs to do in the situation.

The two main effects of strength of task and type of responsibility information were qualified by an interaction between the two variables, $F(3,32) = 8.18, p < .0001$. This interaction was clarity differences between participants in the three weak task conditions. Participants in the weak obligation condition judged the character's control over the situation to be greater than did participants in the weak control and weak clarity conditions combined, for the complex condition, $F(1,11) = 9.85, p < .01$. However, there were no differences in perceptions of control among participants receiving about a strong task, $F(2,11) = .07, p > .90$. Thus, findings indicate Schellenbach et al.'s notion that control and clarity are more similar to each other than to obligation, and from this study, there is probably less when control or clarity is known to be weak. Furthermore, the obligation and control are both clarity-related pieces of responsibility information, participants in the weak obligation condition may be suffering greater anxiety or are re-enforcing the belief that the control character's responsibility on the situation remains in part unclear (or vice

herself? If this was the case, then it violates the idea that our tendency to process identity-relevant information exists even when we do not have the intention to do so?

It is again interesting to examine the outcomes of participants on the affect control group. Those participants measured the character had less control over the situation than did participants in the strong link conditions, $F(1,108) = 3.64$, $p < .05$. However, affect control condition participants measured the character had as much control as did participants in the weak obligation condition, $p(56) = 1.00$, $p > .10$, and more control than did participants in the weak control and weak clarity conditions, $|F(1,108)| = 4.48$, $p < .05$.

Lastly on the dependent variable of control, there was no effect of PVI when it was analyzed as a median split. However, when PVI was analyzed as a continuous variable, it was significant, $F(1, 260) = 5.42$, $p < .05$, such that PVI was positively associated with believing that the central character had control over the situation. Thus, further support for the fourth hypothesis was obtained.

Clarification

Table 14 presents the scores for the clarity dependent variable. There was a main effect of strength of link, $F(1, 110) = 216.90$, $p < .0001$, with participants reporting that the character enjoyed more relational clarity when they had about a strong rather than weak link. There was also a type of responsibility information main effect, $F(1, 110) = 4.10$, $p < .05$. Participants reading about the clarity of a central character's situation tended to see the situational roles as less clear than participants

Table 14. Perceived Clarity as a Function of Luck, Perceived Honesty of Luck, and the Perceived Work Ethic^a

| Officer Control | Type of Responsibility Information | | | |
|--------------------|------------------------------------|---------|---------|---------|
| | Obligation | Control | | |
| | | Clarity | Overall | Control |
| Strong Luck | | | | |
| High PWE | 3.1 | 5.5 | 6.2 | 5.8 |
| Low PWE | 3.1 | 5.2 | 6.3 | 5.6 |
| Overall | 3.1 | 5.4 | 6.3 | 5.6 |
| Weak Luck | | | | |
| High PWE | 3.4 | 3.8 | 1.9 | 3.4 |
| Low PWE | 3.3 | 4.3 | 3.3 | 3.3 |
| Overall | 3.3 | 4.0 | 3.1 | 3.3 |

^a Scores ranged from 1 (lowest clarity) to 7 (highest clarity).

thinking about the neutral character's obligation never crossed over the situation. The effect was the result of the clarity manipulation.

There was, as with the two previous dependent variables, an interaction between strength of link and type of responsibility information, $F(2, 399) = 94.29$, $p < .001$. Participants in the strong obligation and strong control conditions judged the situational clarity to be superior, $M(1) = 48$, $p > .62$. However, participants in the strong clarity condition judged the situation to be clearer than did participants in the strong obligation and high control conditions, for the complex context, $t(199) = 5.27$, $p < .01$. Likewise, participants in the weak clarity condition judged the situation to be less clear than did participants in the weak obligation and weak control conditions, for the complex context, $t(191) = 9.81$, $p < .01$. Thus, it appears that participants were particularly sensitive to the presence of clarity information in the situation.

Furthermore, information about obligation and control affected perceptions of clarity in the situation. Specifically, participants in the strong-obligation condition perceived more clarity in the situation than did participants in the weak obligation condition, $F(1, 76) = 10.54$, $p < .001$, and participants in the strong control condition perceived more clarity in the situation than did participants in the weak control condition, $F(1, 76) = 29.66$, $p < .001$. In the domain of the obligation and control dependent variables, which are both clarity-inclusive pieces of information, it was found that participants presented with information that one of these two links was weak tended to value a greater amount of the other type of responsibility information. However, perceptions of situational clarity, the clarity-unrelated piece of

irresponsibility information, appear to have been influenced only by the strength of the task (i.e., the responsibility information presented to them).

Participants in the effort control condition perceived less clarity in the situation than did participants in the strong task condition, $t(158) = 4.40$, $p < .01$, but they perceived more clarity than did participants in the weak task condition, $t(158) = 4.07$, $p < .01$. (Indeed people were objectively processing social information, then, relatively than are the results one would expect to find. However, upon further examination, the latter effect was driven by the fact that participants in the weak clarity condition perceived less clarity in the situation than did the effort control condition participants, $t(158) = 8.58$, $p < .01$. Indeed there were no differences between participants in the effort control condition and the weak obligation condition, $t(158) = .26$, $p > .50$, and the weak control condition, $t(158) = 1.18$, $p > .20$. These findings are consistent with participants' sensitivity to clarity information.

There was no main effect of PWL, $F(1, 260) = .62$, $p > .40$, nor did it interact with either strength of task or type of responsibility information given. PWL was not significant when entered as a continuous variable, $F(1, 260) = 1.73$, $p > .10$. The null results lend credibility to the third hypothesis.

Type of Responsibility Information Entered

In addition to examining obligation, control, and clarity as separate dependent variables, I wanted to test this set of variables as a within-subject variable. This would allow comparison between the three types of responsibility information, how information across types of responsibility information affects PWL, and how

they change depending upon what type of responsibility information is present in a message. Thus, the variable was entered in a fourth variable into the original 3 \times 3 ANOVA. Table 15 includes all pertinent scores.

First, there was a significant effect of strength of link, $F(1, 280) = 200.62, p < .0001$, such that people tended to infer more responsibility when my link was strong than when it was weak. The main effect was qualified by a two-way interaction between strength of link and type-of-responsibility information, $F(2, 560) = 11.42, p < .0001$. This interaction was the result of the manipulations. Specifically, participants tended to see a manipulated weak link as weaker than the other two links, and, however, they tended to see a manipulated strong link as stronger than the other two links.

There was also a significant effect of type of responsibility information inferred, $F(2, 558) = 42.54, p < .0001$. A follow-up complex contrast revealed that, in support of the third hypothesis, participants tended to infer more obligation and control information than they did clarity information, $t(288) = 9.14, p < .001$. However, a two-way interaction also emerged between type of responsibility information inferred and strength of link presented, $F(2, 528) = 10.71, p < .001$. When presented with a strong link, participants tended to infer more of all three types of responsibility information ($M_p = 3.7, 3.2$, and 1.0 for obligation, control, and clarity, respectively; all three $p < 1$, all three $p < .001$). However, when presented with a weak link, or no link, participants inferred more obligation and control information

Table 15. Means for Type of Responsibility Influence Latent Analyses

| | Dependent Variable | | |
|--------------------|--------------------|---------|---------|
| | Obligation | Control | Clarity |
| Strong Link | | | |
| Obligation | 3.9 | 3.8 | 3.3 |
| Control | 3.3 | 3.0 | 3.4 |
| Clarity | 3.9 | 3.7 | 3.3 |
| Weak Link | | | |
| Obligation | 3.8 | 3.9 | 4.2 |
| Control | 3.5 | 4.1 | 4.0 |
| Clarity | 3.0 | 4.0 | 3.2 |
| Obligation/Control | 3.9 | 3.1 | 4.1 |

(M = 4.8, SD = 1.4) than clarity information (M = 3.7, SD = 1.4), for the complex content, $F(1,32) = 9.73, p < .001$. Thus, the third hypothesis was conclusively supported.

There was also a three-way interaction between type of responsibility information, inferred type of responsibility information presented, and strength of link, $F(4, 120) = 16.11, p < .001$. This interaction indicates a consistent finding observed in each of the three previous dependent variables. That is, the previous strength of link by type of responsibility information interaction resulted from the fact that these manipulations tended to effect the relevant dependent variables more than the other two dependent variables, particularly when a weak link was presented. For example, consider the manipulation of negligence. As can be discerned from Table 3.5, this manipulation polarized perceptions of negligence more than in dot perceptions of control or clarity. Thus, it was indeed important to examine each type of responsibility information as a separate dependent variable.

When related to a median split, there was an effect of PWC, either alone, $F(1, 32) = 10, p < .001$, or in conjunction with other variables, $F(1, 32) = 11, p < .001$. However, when related to a continuous variable, there was indeed a main effect of PWC, $F(1, 32) = 7.01, p < .001$, such that high PWCs tended to take more responsibility information than low PWCs. This finding provides a conceptual replication of Furnham's (1987) finding that the PWC is associated with the valuing of responsibility by demonstrating that high PWCs tend to infer that people are responsible even the most ambiguous of situations. However, PWC did not

interact with type of responsibility information. Thus, no support was found for the P1a hypothesis.

Summary of Findings on Responsibility Levels

With respect to the Through Model of Responsibility, support was obtained for the hypothesis that participants would tend to make more identity-relevant information (i.e., obligation and control) than identity-unrelevant information (i.e., identity). I found it particularly difficult to keep participants from informing obligation information. Even when presented with weak, neutral to weak identity information, participants still perceived the related character to have no obligation to perform well in the situation. However, a repeated measures analysis comparing informed obligation to informed control revealed no difference between these two types of responsibility information. Furthermore, when presented with weak obligation information, participants perceived that the related character had control over the situation. Thus, it appears that if explicitly told that one of the identity-relevant pieces of information is not present, people will simply infer that the other one is present.

With respect to the PWE, support was found for the hypothesis that the PWE would be directly associated with informing obligation and control, but not identity, about a control character. However, no support was obtained for the hypothesis that high PWEs would tend to make more obligation and control than they would identity.

Other Dependent Variables

I will now present results for the four other dependent variables: estimates of the related character's success, the control character's perceived psychological

engaged with the task: the more of positive affect the central character should experience for a quality performance, and the more negative affect the main character should experience for a poor performance. The means for each of these four dependent variables appear in Tables 14, 15, 16, and 17, respectively.

Outcomes of Success

For estimates of the central character's success, there was a main effect of strength of task, $F(1, 240) = 173.11, p < .0001$. As hypothesized, participants who read about a strong responsibility task tended to predict that the central character would be more successful than did participants who read about a weak responsibility task. This main effect was qualified by a task strength by type of responsibility information interaction, $F(3, 240) = 3.52, p < .04$. Specifically, there were no differences among participants in the strong obligation, strong control, or strong charity conditions, $F(3, 116) = 1.29, p < .29$. Thus, participants predicted more success for strong than weak tasks regardless of the type of responsibility information presented to them. However, among participants in the three weak task conditions, participants in the weak obligation condition estimated the central character would be more successful than participants in the other two weak task conditions combined, for the samples tested, $\chi^2(1) = 3.89, p < .05$. It will be recalled that participants in the weak obligation condition also perceived the central character as having at much control as did participants in the strong obligation condition. Likewise, participants in the weak obligation condition believed that there was slightly more clarity in the situation than did participants in the weak control condition (though this latter finding

Table 16. Perceived Job Satisfaction (Means as a Function of Link Strength, Strength of Link, and the Predictor Model Effect).

| Offer Control | Type of Responsibility Information | | | |
|--------------------|------------------------------------|---------|--------|---------|
| | | | | |
| | Obligation | Control | Choice | Overall |
| Strong Link | | | | |
| High PWC | 6.2 | 6.1 | 6.2 | 6.2 |
| Low PWC | 5.6 | 5.8 | 5.9 | 5.8 |
| Overall | 5.9 | 5.9 | 6.1 | 6.0 |
| Weak Link | | | | |
| High PWC | 6.0 | 6.0 | 6.0 | 6.0 |
| Low PWC | 6.5 | 6.4 | 6.6 | 6.2 |
| Overall | 6.5 | 6.2 | 6.3 | 6.3 |

* Scores ranged from 1 (lowest likelihood of success) to 7 (highest likelihood of success).

was not significant). It is perhaps the case that participants in the work-obligation condition perceived the greater control and slightly greater clarity in compensation for the lack of obligations with which they were presented, thus enabling the moral character to perceive more acceptability in the situation. Similarly, it would seem that a work obligation would be less detrimental to an actor's chances of success in a situation than would a lack of clarity or a lack of control. If a person knows the procedures to be followed in a situation (i.e., there is strong clarity) and also has the ability to follow them (i.e., there is strong control) then she may still be successful in the task, even if she does not feel obligated to do so.

In support of the work hypothesis, there was a main effect of PWIC, $F(1, 240) = 6.21$, $p < .05$, such that high PWICs estimated the character would be more successful than low PWICs. High PWICs, with their external low of control (Brock & DeRue, 1997), perhaps believe that people will be successful because they will work harder being about a task in certain. This may explain why previous research (e.g., Fording, 1982, 1983; Reaven, 1990) has found that high PWICs tend to believe that unemployment is the result of characteristics of the unemployed themselves. If high PWICs expect success to be the result of hard work, then they should think that people who are not successful (i.e., unemployed, or welfare) are so because of some personal flaw.

Brochures and Unemployment

The correlations between the three items (level of commitment, determinism, and acceptability) that comprised the measure ranged from .24 to .76, all $p < .0001$.

The Cronbach's alpha for this measure was .74. In his research with the Tripartite Model, Bern (1997) found that commitment and responsibility correlated .74. Thus, it appears that in addition to Schmedemann's (1997) measures, the three items tap into one underlying construct, i.e., personal responsibility to complete their home tasks. Appendix H contains separate KMO/Bar charts for each of the three items comprising the measure of psychological engagement.

Three effects emerged in perceptions of psychological engagement. First was a main effect of task research, $F(1, 110) = 16.27$, $p < .000$. Complexity was perceived to be more engaged with the task when a task was strong than when it was weak, thus supporting the first hypothesis. This main effect was qualified by an interaction of strength of task with type of responsibility information, $F(3, 330) = 7.76$, $p < .000$. Specifically, participants in the weak obligation condition perceived the character to be less psychologically engaged in the task than did participants in the weak control and weak clarity conditions (the simple control, $p(1, 110) = 4.40$, $p < .05$). There were no differences between participants in any of the strong responsibility conditions, $F(3, 110) = .77$ ($p > .40$). Because psychological engagement in a task is an internal state, it follows that when presented with information that an actor has an obligation to do well on a task, especially when related to the rules, this should also lead engagement with the task. However, when the rules or a situation are unclear or the actor apparently does not know if/for one follow the rules necessarily, then

Table 17. Estimated Psychological Engagement and Function of Link Presented, Strength of Link, and the Previous Work Edited*

| Other Content | Type of Responsibility Information | | | | Overall | |
|--------------------|------------------------------------|---------|--------|---------|---------|--|
| | | | | | | |
| | Obligation | Control | Choice | Overall | | |
| Strong Link | | | | | | |
| High PWC | 16.3 | 16.4 | 17.6 | 17.0 | 17.0 | |
| Low PWC | 17.9 | 17.9 | 17.4 | 17.3 | 17.3 | |
| Overall | 17.1 | 17.7 | 17.2 | 17.4 | 17.4 | |
| Weak Link | | | | | | |
| High PWC | 12.9 | 16.0 | 14.9 | 14.2 | 14.2 | |
| Low PWC | 13.3 | 13.9 | 13.0 | 13.6 | 13.6 | |
| Overall | 13.0 | 14.9 | 13.9 | 13.8 | 13.8 | |

*Scores ranged from 0 (lowest level of psychological engagement) to 25 (highest level of psychological engagement).

engagement will not be as diminished as when obligation is lacking. After all, as such dimensions, the rules can be learned, and if the central character is motivated to do so, who can have how to follow those rules necessarily?

When PWI was analyzed via a median split, there were no effects of the variable, either alone or in combination with the other independent variables in the analyses. When PWI was entered into the ANOVA as a continuous variable, there was a main effect of the variable, $F(1, 240) = 11.04, p < .001$ with high PWI's tending to perceive the central character as more psychologically engaged in the task than low PWI's, thus supporting the ninth hypothesis. If it can be assumed that work is a central component of the high PWI's existence, as Charnysh (1987) claimed, then such individuals may themselves experience greater psychological engagement in tasks they undertake. Given that we tend to think more people share our beliefs and attitudes than is really the case (Ross, Greene, & House, 1997), high PWI's may assume that others share their degree of engagement with their methodology.

Perceived Effects for a Quality Performance

The correlation between the two items (one and goal for a quality performance) that comprised this measure was .57, $p < .0001$. The Cronbach's alpha for the measure was .87.

Two effects emerged on the variable of how much pressure after the central character should experience after a quality performance in the situation. First was a main effect of task approach, $F(1, 239) = 11.94, p < .001$. Participants thought the

Table 10. Effects of Offer Recipient on a Function of Link Power, Strength of Links, and the Present "Weak Links".

| Offer Content | Type of Responsibility Information | | | | Overall | |
|---------------------|------------------------------------|---------|--------|------------|---------|--|
| | | | | | | |
| | Obligation | Control | Choice | Obligation | | |
| <i>Strong Links</i> | | | | | | |
| High PWR | 12.3 | 10.7 | 10.6 | 11.2 | | |
| Low PWR | 12.9 | 11.1 | 10.4 | 11.6 | | |
| Overall | 12.2 | 10.9 | 10.9 | 11.4 | | |
| <i>Weak Links</i> | | | | | | |
| High PWR | 10.3 | 11.6 | 11.2 | 12.3 | | |
| Low PWR | 11.6 | 12.5 | 11.1 | 12.3 | | |
| Overall | 11.7 | 12.0 | 11.1 | 12.3 | | |

^a Scores ranged from 2 (lowest amount of positive effect) to 14 (highest amount of positive effect).

character should experience more positive affect when behaving under conditions of a weak link than under conditions of a strong link. This supports the second hypothesis.

The main effect was qualified by a link strength by type of responsibility interaction ($F(2, 240) = 22.81, p < .001$). When a character was faced with either weak control or weak ability, participants believed she would experience more positive affect for a quality performance than did participants in the two similar strong link conditions (for the control engine, $F(2, 120) = 3.38, p < .01$). However, when a character was faced with a weak obligation, participants believed she would experience less positive affect for a quality performance than did participants who read about a character with a strong obligation, $F(1) = 1.92, p < .05$. Thus, it appears that when one performs well in a situation in which she is obligated to do so, she should experience more positive emotions, but when the person has control over the situation, or there are clear rules to follow in the situation, such is not the case. Thus, from this view to enhance the when external factors decisions an actor's performance, that person should not feel as positively toward him or herself or when s/he performs well in the face of being expected to fulfill one's obligation.

This interpretation is consistent with the diminishing principle of attribution (Gilligan, 1982). As mentioned previously, participants will discount any outcomes of a person's behavior when multiple causes are feasible. In the case of strong control or strong ability, a quality performance could be attributed to those factors (i.e., it could be discounted), not to the individual making the quality performance. That people are expected to experience more positive affect for a quality performance when there

obligation is strong than when it is weak or also understandable. If one holds the belief that an obligation is primarily external (i.e., that the employee perceives the quality performance as the result of the external state) and thus should feel positively. Finally, the interactions also further support the notion that control and clarity are perceived to be more similar to each other than either is to obligation.

The other control conditions participants tended to believe that people should feel positive effect for a quality performance. These participants were similar to the high-obligation, weak control, and weak clarity participants in their perceptions, $t(111) = 1.61$, $p > .05$. However, the other control condition participants were more likely to think the character should experience positive effect for a quality performance than were participants in the weak obligation, strong control, or strong clarity conditions, $t(111) = 3.69$, $p < .01$. Thus, unless given explicit information that clear rules result in a violation, that a control character looks obligations, or that the character has control over the situation, issues of *obligation* is often easily apparent in everyday social observations, perceivers tend to assume people will feel positively about the character for performing well. Given the tendency for perceivers to assume that a character has an obligation to perform well, it follows that they should also perceive positive effect for that quality performance than the no-obligation to assume.

There was a marginal main effect of PWE on this measure, $F(1, 366) = 3.39$, $p < .05$, such that high PWEs believed the control character should experience less positive effect for a quality performance than did low PWEs. $t(2, 366) = 2.00$, as pointed previously, high PWEs simply expect success to result from hard work, then this

expectation may derive from the positive feelings associated with the success of a success or unexpected, then, if it does occur, it may induce a "pleasure surprise," which can enhance the person's effort.

Emotion Affects Job Performance

The correlation between the two main items and disappointment for a poor performance (but comprising this measure was .46, $p < .001$). The Cronbach's alpha for this measure was .78.

The last dependent variable, also intended two effects. Once again, there was a main effect of task strength, $F(1, 286) = 58.26, p < .001$, such that participants in the strong task condition believed the observer should experience more negative affect than did participants in the weak task condition. Unlike with the positive effect for a quality performance, however, there was no interaction between this variable and type of responsibility assignment. Simply, if a person has a strong obligation to perform, control over the situation, or their relevance to the situation, then that individual might be experiencing more negative affect for performing poorly than if that person has a weak obligation to perform, lacks control over the situation, or the rules in the situation are ambiguous.

There was also a main effect of PWCs, $F(3, 286) = 1.55, p < .051$ such that, as predicted, high PWCs tended to believe the control observer should experience more negative affect for a poor performance than did low PWCs. High PWCs are perhaps more affected emotionally by a possible failure than are low PWCs. When failure is

Table IV. Negative Alkalit Expressions as a Function of Level Coded, Strength of Link, and Job Pressure (N=48).^a

| Officer Coded | Type of Responsibility Information | | | |
|--------------------|------------------------------------|---------|--------|---------|
| | Obligation | Coupled | Choice | Overall |
| <i>Strong Link</i> | | | | |
| High PWL | 10.4 | 10.7 | 10.9 | 10.6 |
| Low PWL | 10.5 | 10.6 | 10.6 | 10.6 |
| Overall | 10.4 | 10.7 | 10.9 | 10.6 |
| <i>Weak Link</i> | | | | |
| High PWL | 8.1 | 8.6 | 8.2 | 8.4 |
| Low PWL | 8.0 | 8.6 | 7.1 | 7.9 |
| Overall | 8.0 | 8.6 | 7.6 | 8.2 |

^a Scores ranged from 1 (lowest amount of negative effect) to 14 (highest amount of negative effect).

accorded one should feel badly because of it. As speculated, perhaps high PWIs simply expect quality task performance, and when a quality performance does not occur, it should feel a negative effect. This view is supported by the finding that the PWI is positively associated with predictions of task success. Should such an expectation not be met, certainly one would feel disappointed, and in the case of high PWIs, they seem to estimate that a sizable portion of that disappointment should be directed at the actor herself. It was realized that this is a measure of another person's negative effect he has on her poor performance; it is not a measure of how much negative effect high PWIs would feel should they themselves perform poorly.

Participants in the other control condition believed the control character should experience an much negative effect for a poor performance as did participants in any of three strong link conditions, $p(0.9) = 1.99, g = .29$. However, the other control condition participants, compared with those in the three weak link conditions tended to think the control character should experience more negative effect for a poor performance, $p(0.51) = 6.14, g = .04$. This indicates that perceivers tend to assume the presence of one or more strong responsibility links.

Auxiliary Analyses

In addition to these analyses that were of primary concern, I ran several other analyses involving the PWI to better understand the personality construct. These results are now presented.

Correlations Between Dependent Variables

Table 10 displays the zero-order correlations between each of the seven dependent variables, as well as the FRII. At least a few results are noteworthy. First, among the three types of responsibility information, only two of the three correlations were significant. The correlation between obligation and control was not significant, $p(233) = .16$, $p < .10$. Obligation measures an actor's duty to perform a task, whereas control measures an actor's ability to execute the task. Given that one's ability to perform a task depends in part on the complexity of the task, it is not a surprise that workers completely endorse the actor. Thus, it is not surprising that participants perceived them as distinct constructs. Both of these factors were correlated with clarity, both $p < .21$, both $p < .001$.

Another interesting set of correlations concerns participants' judgments of the central character's likelihood for success. All three types of responsibility information were positively related to this judgment. It might be interesting to consider the types of tasks on which the central character was engaged. Both Deems (the job applicant) and Penick (the college student) were involved in tasks that might be considered "short-term" tasks, in that neither character profitably adapts his or her behavior should other resources difficult in performing the task. And in fact, there were no differences between the two measures on the dependent variable of clarity estimations. It may be the case, however, that on a "long-term" task, in which

Table 20. Correlations Between P-A-T and Dependent Variables

| Measure | 1 | 2 | 3 | 4 |
|--|-----|-----|-----|-----|
| 1. P-A-T | — | | | |
| 2. Obligation | .13 | — | | |
| 3. Control | .13 | .28 | — | |
| 4. Clarity | .18 | .29 | .42 | — |
| 5. Predictors of Success | .13 | .34 | .45 | .53 |
| 6. Psychological Engagement | .15 | .37 | .38 | .43 |
| 7. Positive Affect for a Quality Performance | .08 | .14 | .47 | .29 |
| 8. Negative Affect for a Poor Performance | .09 | .17 | .44 | .42 |

(Table 20 continues)

Table 22. *continued*

| Measures | 1 | 2 | 3 | 4 |
|--|-----|----|-----|---|
| 1. Part | | | | |
| 2. Diagnosis | | | | |
| 3. Control | | | | |
| 4. Change | | | | |
| 5. Prediction of Success | — | | | |
| 6. Psychological Engagement | 52 | — | | |
| 7. Positive Affect for a Quality Performance | —11 | 10 | — | |
| 8. Negative Affect for a Poor Performance | 46 | 36 | —15 | — |

Note. All $n > 11$ significant at $p < .05$, all $p < .11$ significant at $p < .04$, all $n < 16$ significant at $p < .03$.

the actor can adjust his or her behavior to benefit from experience, perceivers will display an error strategy tendency to associate with peers of responsibility information with evaluations of the actor's success that they find less informative.

It is also noteworthy that while obligation and clarity were both related to positive affect, obligation was positively related to it, whereas clarity was negatively related to it. As discussed previously, these results suggest that when one fulfills an obligation to perform adequately on a situation, one should feel good about oneself for doing so. However, when one is in a situation with clear rules and procedures, then there is less reason to feel good about oneself for a quality performance because, perhaps, such a performance can be attributed to the clarity of the situation, not to something internal to the actor.

With respect to the PWE, as mentioned previously, both obligation and clarity were correlated positively with this measure, but clarity was uncorrelated with it. Among the remaining four dependent measures, there was correlated positively with this measure with valence of success, $r(77) = .13, p < .05$, with psychological engagement, $r(77) = .15, p < .05$, and with negative affect for a poor performance, $r(77) = .16, p < .05$. The pattern of correlations suggests that high PWE for positive actors are engaged in these tasks. Perhaps because of this engagement, these people are expected to be successful at these tasks, and should this expectation not be met, then they might be feel poorly about themselves.

Analysis of Exploratory Measures

I next analyzed the exploratory measures. First, the alphas for each measure, the intercorrelations between these measures, and their associations to the PWL are presented in Table 2. With the exception of the PWL scale, none of these measures had an alpha that passed the generally accepted α level.

There were two measures significantly related to PWL. Specifically, there was a positive, albeit small, correlation between PWL and the belief that human beings are rational creatures, $r(237) = .12, p < .01$. This finding may in part explain why high PWL tend to make the social attributions that they do; that is, they believe human are inherently rational, and as such, can work their way out of situations such as being unemployed. This does raise a potential paradox, though. If we let the PWL as positively associated with the belief that humans are rational (an *internal* characteristic), and assuming the unemployed at an interview point, then high PWLs, *a measure*, believe that unemployed individuals are making a choice in response to incentives, something that would seem *irrational* to do. However, the assumption that unemployment is *irrational* may not be correct. First, some people who are unemployed are so because they are trying to find a desirable job instead of taking just any employment that may be available (joined "functional unemployment," McCauley, 1997). Unfortunately, related research on the PWL and attitudes to unemployment has only mentioned attribution (or rather its termed "functional unemployment," McCauley, 1997) which are those individuals who lack

Table 21. Zero-Order Correlations Between PNT and the Exploratory Measures

| Measure | Alpha | 1 | 2 | 3 |
|--|--------|-------------------|--------------------|---------------------|
| 1. Prototypic Work Ethics | (0.72) | — | | |
| 2. Materialism | (0.41) | -0.02 | — | |
| 3. Aspirations for Financial Success | (0.36) | 0.03 | 0.06 ^{**} | — |
| 4. Aspirations for Affiliation with Others | (0.34) | 0.02 | 0.08 | 0.25 ^{**} |
| 5. Aspirations for Community Periphery | (0.34) | 0.08 [*] | -0.06 | -0.21 ^{**} |
| 6. Aspirations for Self-Understanding | (0.37) | 0.09 | 0.06 | 0.41 ^{**} |
| 7. Belief that People are Trustworthy | (0.37) | -0.05 | -0.09 | -0.05 [*] |
| 8. Belief that People are Altruistic | (0.34) | -0.10 | -0.05 | -0.05 |
| 9. Belief that People are Independent | (0.37) | -0.04 | -0.11 | -0.05 |
| 10. Belief that People are Related | (0.35) | 0.07 [*] | -0.03 | 0.00 |

(Table continued)

Table 11 continued

| Variable | 1 | 2 | 3 | 4 |
|--|---------|---------|-------|---------|
| 1. Preferred Work Ethic | | | | |
| 2. Materialism | | | | |
| 3. Aspirations for Financial Success | | | | |
| 4. Aspirations for Affiliation with Others | — | | | |
| 5. Aspirations for Community Pedagogy | 0.15** | — | | |
| 6. Aspirations for Self Understanding | 0.44*** | 0.39*** | — | |
| 7. Belief that People are Trustworthy | -0.02 | 0.00 | -0.03 | — |
| 8. Belief that People are Altruistic | 0.14* | 0.06 | 0.05 | 0.63*** |
| 9. Belief that People are Independent | 0.07 | -0.03 | 0.03 | 0.52*** |
| 10. Belief that People are Rational | 0.10 | 0.18** | 0.17* | 0.31*** |

(alpha=.912)

Table 11—continued

| Measure | <i>S</i> | <i>T</i> | <i>H</i> |
|--|---------------------|---------------------|----------|
| 1. Professional Work Ethics | | | |
| 2. Motivation | | | |
| 3. Aspirations for Financial Success | | | |
| 4. Aspirations for Affiliation with Others | | | |
| 5. Aspirations for Community Feelings | | | |
| 6. Aspirations for Self-Understanding | | | |
| 7. Belief that People are Trustworthy | — | | |
| 8. Belief that People are Attentive | — | | |
| 9. Belief that People are Independent | 0.11 ^{***} | — | |
| 10. Belief that People are Personal | 0.36 ^{***} | 0.29 ^{***} | — |

^a $p < .05$ ^{**} $p < .01$ ^{***} $p < .001$

the ability to find a job for an extended period of time. Likewise, even being a member of the officially unemployed may be seen by some as preferable to working. It is possible that some individuals would prefer to receive welfare or less than others than to work a job. For both these former and later individuals, being unemployed may well be a rational choice.

The second significant correlation with PWI was an association with aspirations for community feelings, $r(270) = .29$, $p < .001$. The items comprising the measure of community feelings, which appear on Appendix 2, do not seem as though they should be associated with the PWI. One possible explanation is that the PWI reflects individual *Aspiration* values, one of which is achieving a sense of community with other people. By helping to improve the lives of those who cannot help themselves (Johns *et al.*, 1992, call "the social responsibility norm"), high PWIs are achieving a value they be considered a *conditional* value.

Furthermore, this result may raise the possibility that "work" is in fact a multidimensional concept and as such there are many ways one can "work." One way would be to get involved in one's community. Given that the items comprising the community feelings measure do not constitute what may be typically considered work, it may also be reasonable to examine the possibility that such an aspiration among high PWIs is motivated not by a desire to work, but rather by a desire to *contribute* rather than to *consume*. The helping behavior may be motivated by such motives at the level (e.g., Cobb-Clark, Ellingsberg, Sharf, & McClelland, 1987; Foa & Foa, 1994), however, of indeed high PWI respondents for

community feelings are not rated by self-agency concerns, then the open need to interact with people with previous research, Blauwet (1998) found that high PWPs recommended more "heavy-handed" solutions toward alleviating unemployment, such as a facilitating welfare than did low PWPs. It could be argued that such recommendations are not helpful to the unemployed, particularly in the short term (although conservative economists may well disagree). Why would it be, then, that high PWPs appear to be swayed to their recommendations more than do low PWPs? Perhaps it is the case that high PWPs believe that individuals, being the rational creatures that they are, should be able to help themselves, but that the government is in which the individuals have no real choice of whom individuals become involved in this. Perhaps high PWPs are much like President Woodrow Wilson, whom Justice Oliver Coolidge characterized as a man who "loved humanity, but hated the individual." It must be remembered that the result was not an actual increase of helping behavior per se, but rather a measure of the desire to help. These measures are not necessarily synonymous (e.g., Heling, Bremser, Dolgner, Denner, & Perna, 1993). The association between PWP and helping behavior is one that may yield benefits from future research.

Interestingly, the belief that people are altruistic was marginally related to PWP, $t(272) = 1.18$, $p < .07$. Thus, although high PWPs may tend to be more helpful at the community level, they apparently think that others themselves are helpful. Being helpful at the community level, however, does not necessarily mean that one is altruistic. A person's community involvement can have benefits not only

for the community as a whole, but also for the individual. For instance, the person may feel positively about him- or herself for giving involved with the community. Likewise, the person may meet others involved in the community, and these new acquaintances may be the reason the person stays involved with the community. In discussing Appendix C, which contains the items that comprise the *discrepant attitude* of Wrightson's (1994) statement, it does seem as though they tap into helping at the individual level, not at the community level. Furthermore, they assess respondent's perceptions of helping other individuals for purely altruistic reasons; they do not seem to assess respondent's perceptions of the likelihood of helping for other reasons (e.g., self-usage answers). In addition, Wrightson's (1994) measure contains perceptions of other people's helping behavior, whereas the focus is on the community helping members and its urge application to help.

One other correlation with PWI was marginally significant. PWI was positively related to aspirations for financial success, $r(272) = .12, p = .02$. The most another question about the PWI construct, that is, is a one that values work for the sake of work per se, or is it one that values work for what work can provide (i.e., money)? In Meyer's (2003) writing about the construct, he very much attempted to provide a justification for the consequences of work. Thus, it should not be surprising that high-PWI's aspire for financial success. However, it should be noted that financial wealth, material, is not particularly social. Rather, it is what that financial wealth can provide that is social. Thus, it is interesting that PWI was correlated to the measure of *materialism*, $g(272) = .03, p > .10$, which assesses the

related to which material possessions play a role in an individual's life. This second finding is particularly intriguing given that financial expenses were negatively related to materialism, $t(272) = -4.6$, $p < .001$.

I next performed a simultaneous multiple regression analysis on PWC scores using the same other measures as Table 2) as predictors. Results of this analysis increased the first-order correlations. When perfectly Beta-corrected (i.e., adjusted), $t(264) = 2.58$, $p = .17$, $p < .05$ and the belief that business beings are material, $t(264) = 2.76$, $p = .15$, $p < .05$ were significant predictors of PWC scores. Likewise, Financial expenses expenses, $t(264) = 1.91$, $p = .16$, $p < .05$ and the belief that business beings are material, $t(264) = -1.34$, $p = .16$, $p < .05$ were the only marginal predictors of PWC scores.

These analyses indicate that the PWC is indeed related to broad views on business nature. Previous research (e.g., Harvey, 1990; MacDonald, 1992) has tended to examine the PWC in relation to attitudes toward specific types of people, where always those people who are poor or unemployed. The current data suggest this research may only be addressing only one way in which the PWC is related to the interpersonal domain (just as, macroeconomic phenomena). Future research on the PWC may benefit from examining how the PWC is associated to a variety of interpersonal criteria, such as its relationship to different class styles (Hirschman & Westhead, 1994; Steinberg, 1988) and teacher styles (Goffman & Bartholomew, 1994). In addition, it might be interesting to determine how the PWC is related to an individual's perceptions of other people's motivation for engaging in certain behaviors. For instance, there are

competing theories explaining why people help each other (e.g., Baume, 1991; Chidambaram, 1991; Tidmarsh & Gallo, 1997). Perhaps high PWLs perceive others' helping behavior more as an attempt at personal gain rather than true altruism, whereas low PWLs do not hold such a perception.

CFI/TL Factor Structure

In the literature on PWL, only a few studies (Christie, 1990a, 1990b; Heesom, 1992; McHorney, 1990; Matlock, 1997; Tong, 1992) have explored the possibility that PWL is a multidimensional construct. Indeed, Weber (1988) himself suggested of the scale, "also as a multidimensional construct, however, most psychometric PWL has tended to use unidimensional scales" (p. 110). Given the priority of factor analyses at that time, and "that factor analysis ought to be applied rigorously to data: probability scales immediately after they are constructed" (Brennan & Clark, 1980, p. 110), I explored the potential multidimensional nature of the PWL in this study.

The 12 items of the PWL scale were subjected to a principle components analysis, orthogonal varimax rotation. Application of the standard varimax method (Gorsuch & Jain, 1990) indicated that a one factor solution was appropriate. Previous research exploring the multidimensional nature of the Tolentino and Quarm (1971) scale has also found a one-factor solution to best fit the scale. Thus, I was able to interpret relatively easily my analyses with this a priori construct.

The results of the analysis appear in Table 22. On the whole, my four factors are quite similar to those found in previous research. Specifically, my first factor

Table 21. Example: Dimensions in Audition (Orthogonal Multidimensional) For the ENE Scale

| Item # | Position | Degree of | | |
|--------|-----------|---------------|-------------|---------|
| | | Difficulty of | non Working | Auto- |
| | Work Work | Work | Design | Success |
| 1 | 0.45 | 0.14 | 0.30 | 0.12 |
| 2 | 0.65 | 0.29 | 0.15 | 0.08 |
| 10 | 0.65 | 0.12 | 0.30 | 0.03 |
| 12 | 0.58 | 0.06 | 0.11 | 0.10 |
| 13 | 0.48 | 0.11 | 0.24 | 0.08 |
| 16 | 0.29 | 0.09 | 0.04 | 0.26 |
| 17 | 0.30 | -0.03 | 0.24 | 0.18 |
| 2 | -0.08 | 0.04 | 0.19 | 0.39 |
| 3 | -0.09 | 0.21 | 0.06 | 0.23 |
| 4 | 0.23 | 0.22 | 0.06 | -0.06 |
| 11 | 0.30 | 0.03 | 0.06 | -0.19 |
| 5 | -0.03 | 0.25 | 0.21 | 0.00 |
| 18 | 0.08 | -0.26 | 0.20 | -0.07 |
| 1 | 0.02 | 0.28 | 0.00 | 0.02 |
| 6 | 0.29 | 0.20 | 0.13 | 0.01 |

Table 12 (continued)

| Item # | Perceived Degree of Overload of Work | Degree of not Working Autonomy | | |
|-------------------------|---|--------------------------------------|---------------------|----------|
| | | Perceived Work | Perceived Degree | Autonomy |
| 1 | 0.37 | 0.83 | 0.10 | 0.13 |
| 14 | 0.68 | 0.83 | 0.26 | 0.20 |
| 15 | 0.38 | 0.13 | 0.11 | 0.03 |
| 16 | 0.28 | 0.19 | 0.10 | 0.06 |
| Dependent | 3.28 | 1.76 | 2.41 | 1.26 |
| % Variance Explained | 17.52 | 8.28 | 7.44 | 4.61 |

Note. Dependent figures are factor loadings after varimax, which indicate the degree to which a statement is associated with the dimension as a whole. Underlined statements are those which load at least 0.40 on a factor and were those used to define the factor conceptually. All statements except "I feel uneasy when there is little work for me to do" and "A distance to work usually reflects a maximum of character" loaded at least 0.40 on a factor.

contains seven items that express the positive outcome of hard work (e.g., "If one works hard enough s/he is likely to make a good life for him or herself"). This factor is much like Muthén's (1997) and McHenley's (1994) hard work factor.

The second factor contains four items that express the dangers associated with a lack of hard work (e.g., "Our society would have fewer problems if people had less leisure time"). This factor contains items from a combination of two of Muthén's (1997) factors—dangers of unprofitable assignments (items 2 and 3) and dangers of an absence of hard work (items 4 and 11).

The third factor contains two items that question the desirability of increases in leisure time (items 9 and 15). Unlike the second factor, it does not make of the dangers of leisure time generic, but its items are specific statements about whether or not people should have more leisure in their lives. This factor, which is identical to that of Muthén (1997) and McHenley (1994), is labeled entitlements.

The last factor contains four items that emphasize success or failure (e.g., "I often feel I would be more successful if I sacrificed certain pleasures"). While three of the four items comprising this factor clearly tap into aspirations, the final item is a disability: item 14 ("There are few ramifications equal to the realizations that one has been hindered from a job") loaded ~ 0.61 on this factor. Perhaps as is the case that by disengaging with other past participants indicated that they believe there are other ramifications to life that are rewarding (such as, among other possibilities, getting paid a lot of money for one's work). In so, then this may perhaps should load negatively with the other three items. Overall, this factor is similar to McHenley's (1994)

involvement factor, although the motivation factor did not contain the fourth item, and did contain three other items in addition to my other three items. Specifically, two items (items #1 and #3) from my positive measure of hard work factor, and one item (item #2) from my diagnosis of not working hard factor loaded on this motivation factor.

In summary, it does appear that, in general, the Marks and Garret (1997) PWT scale is multidimensional. While the precise content of the items that constitute such dimensions may differ slightly from study to study, it does appear that this scale contains four relatively stable dimensions.

Assuming that the Marks and Garret (1997) scale is multidimensional, it is perhaps misleading simply to sum participants' responses to these items and derive a single PWT score. The multidimensional nature of this scale may account for why I found few effects of PWT in my primary analyses. Thus, after inspecting the scale's factor structure, I ran the 3 (task presented: adaptation, control, or decay) \times 2 (strength of task: strong or weak) \times 2 (PWT score: high or low) \times 2 (participants' information related: obligation, control, and clarity) ANOVA, reanalyzing each factor in place of computing PWT score. As before, participants were classified as higher or lower on a factor based on a median split of scores. In re-running this analysis, however, it did not add anything of conceptual interest, as I will not discuss it any further.

To test the differences between the two sessions, I ran a 3 (task, person) \times 2 (strength of task) \times 2 (PWL score) \times 2 (session and) ANOVA, with session and being a within subject variable. Although there were several differences between the two sessions, these differences were not systematic and did not qualify the results already reported. In addition, there were no between-subjects differences involving the PWL. However, I found session differences for the rate of completeness and possible future research consciousness. At this point, it will be recalled that the Deenne session involved going for a job interview, and the French session involved the taking a college history exam. Given that the participants in this study were college students, they could have related perhaps more easily to French than to Deenne. To the extent that these participants are in college for professional development, Deenne's situation may have represented to them as "ideal self" scenario for which they are day-to-day but themselves, but had yet to actually experience. Appendix I contains all session pertinent to session differences.

On the dependent variable of α -aggression, there was a main effect of session, $F(1, 240) = 14.28$, $p < .0001$, such that Deenne was perceived to be more aggressive than French, $M_{Deenne} = 3.4$ and 3.1 , $S_{Deenne} = 1.2$ and 1.1 , respectively. However, this main effect was qualified by an interaction with strength of task, such that participants in the strong task conditions perceived the character to have equal aggression (both $M = 3.7$), but participants in both the weak task conditions and the

other stated condition perceived Debra to have greater obligations than Patrick, ($F(1, 208) = 1.30$ and $F(1, 208) = 4.54$, respectively, both $p < .05$).

On the control variable, there was a main effect of semantic load, ($F(1, 208) = 1.62$, $p < .05$). Participants perceived Patrick as having more control over his decision ($M = 5.7$, $SD = 1.6$) than Debra had over hers ($M = 4.6$, $SD = 1.6$). This main effect also interacted with type of responsibility information, ($F(2, 208) = 4.10$, $p < .0002$). Participants given stated information have had evidence of these differences of perceptions of control between the two men, ($F(1) = 2.23$, $p < .10$) than were participants in the other two responsibility information conditions, ($F(1) = 0.09$ for the obligations and $F(1) = 2.06$ for clarity, or the other control conditions, ($F(1) = 5.7$), all three $p < .01$). However, this interaction reflects the control manipulation, only when told explicitly about the character's control did participants modify their perceptions of it.

In examining the clarity variable, there was a two-way interaction between semantic load and strength of task, ($F(1, 208) = 6.71$, $p < .01$). Participants in the strong task conditions found Patrick's rules to be as clear ($M = 5.7$, $SD = 1.6$) as Debra's rules ($M = 4.6$, $SD = 1.6$) ($F(2) = 1.02$, $p > .10$). The same finding emerged for participants in the other control conditions, for Patrick, ($M = 4.6$, $SD = 1.6$), for Debra, ($M = 4.2$, $SD = 1.7$, $t(20) = .68$, $p > .20$). However, participants in the weak task conditions found Debra's rules to be clearer ($M = 3.1$, $SD = 1.6$) than they did Patrick's rules ($M = 3.3$, $SD = 1.7$), ($t(20) = 2.04$, $p < .05$). There was also a three-way interaction between these two variables and type of responsibility information, ($F(2,$

$F(2, 54) = 3.16, p < .03$. This three-way interaction is in part the result of the clarity manipulation. Participants were more certain in the perceptions of clarity when given clarity information than when given obligation, control, or no responsibility information. In addition, participants in the strong obligation condition perceived no difference in clarity between Deneen's and Pritchard's rules ($M = 5.8$ and 5.3 , respectively). However, participants in the weak obligation condition perceived Deneen's rules as much clearer ($M = 4.7, SD = 1.1$) than Pritchard's rules ($M = 3.8, SD = 1.7$), $t(27) = 3.14, p < .03$. Participants in the strong control condition rated Pritchard's rules as clearer ($M = 3.7, SD = 1.1$) than Deneen's rules ($M = 3.6, SD = 1.7$) $t(27) = 2.51, p < .03$. However, participants in the weak control condition rated Deneen's rules as slightly clearer ($M = 4.3, SD = 1.1$) than Pritchard's rules ($M = 3.4, SD = 1.7$), $t(27) = 1.18, p < .03$. Thus, of opposite directions, participants were more certain in their perceptions of Pritchard's clarity than of Deneen's clarity.

What then were the source differences in evaluations of success? There were two effects on psychological engagement. First was again a main effect of condition and, $F(3, 162) = 10.25, p < .0001$, such that participants perceived Deneen to be more engaged with her task ($M = 16.6, SD = 1.8$) than Pritchard was with his task ($M = 12.1, SD = 1.3$). This main effect was qualified by a three-way interaction between responsibility type, type of responsibility information, and strength of link, $F(6, 324) = 7.28, p < .0001$. Participants in the two obligation, two control, and the strong clarity conditions perceived Deneen as more engaged ($M = 14.8, SD = 1.4$) than Pritchard ($M = 14.9, SD = 1.1$), $t(112) = 1.13, p < .03$. Furthermore, participants in the weak obligation condition

perceived Pritch to be less engaged than did participants in the weak control and weak clarity conditions. For the complex condition, $F(1,11) = 5.71, p < .05$. Such a difference was less pronounced in perceptions of Deneen's psychological engagement, $p(1,11) = 2.11, p > .05$.

While there were no differences between conditions in perceptions of positive affect for a quality performance, there were two effects on negative affect for a poor performance. First was a main effect of condition and, $F(2, 22) = 21.58, p < .001$, such that Pritch should experience more negative affect ($M = 9.1, SD = 2.8$) than Deneen ($M = 8.9, SD = 2.0$) for a poor performance. As with perceptions of engagement and clarity, there was a concern rated by strength of task orientation, $F(1, 22) = 1.49$. Perceptions in the strong task conditions believed Pritch should experience more negative affect ($M = 11.0, SD = 2.2$) than should Deneen ($M = 9.6, SD = 2.9$), $p(1,22) = 3.63, p < .05$. Such a belief was less pronounced among participants in the effort control condition, $p(1,22) = 1.11, p > .20$.

Any interpretation of these between subject differences is speculative. However, there are at least two possible reasons for these differences. One possibility is that the situations in which I portrayed the central characters were viewed by participants as vastly different types of situations. My college-age sample should be better able to relate to Pritch (the college student) than to Deneen (the job interviewee). That is, it is plausible that many participants may not have perceived as much similarity in being a class (a academic task to them) as in going on an

interview is over, they feel compelled to think. Likewise, one reason why participants judged Pamela to be more in-control of her actions than Dennis was, here, is that another example, as the participants probably knew better how to do well one class than how to do well in any other. Of course, one might argue that majors are generally perceived as more in-control of their lives than are minors, and the particular result is a function of such a perception.

As just implied, the second possibility for the measure differences is that the sex of the victim character was manipulated. Thus, perhaps that was a consideration in participant's perceptions of responsibility. However, it is unclear why participants would tend to feel Deneen more obliged, yet less in control than Palash. I do not believe that either scenario was based against one sex or the other; indeed, one can be showing the opposite and in neither does one feel anger. Furthermore, yet here is the evolution of situation perceive as a complex phenomenon, with many studies demonstrating conflicting results (Fox, 1991).

Answers and Scripts 2

The purpose of this study was to have what type(s) of responsibility information most inform by high PWPs, and how such influences compare to those of low PWPs. Unlike in the first study, in which I made available to participants questions tapping into each of the three links of the Triangle Model, in this study participants were supplied with only one piece of responsibility information, or no responsibility information. Thus, as is often the case in social interaction, participants in this study had to make inferences based on only a small amount of information.

As hypothesized, participants perceived the central character as more likely to be successful and more psychologically engaged with the task when responsibility was high (i.e., a strong link was present) than when it was low (i.e., a weak link was present). When perceiving how much positive effort the central character would experience for a quality performance, participants felt the character should experience more positive effort when succeeding in the face of weak, neutral, weak clarity, or strong obligation than when doing so aided by strong need or strong clarity, or when not obligated to do well. When perceiving how much negative effort the central character would experience for a poor performance, only a main effect of task strength emerged: the character was perceived as experiencing more negative effort when a failure occurred despite the presence of strong obligation, strong need, or strong clarity.

Using both analysis of variance and two-order correlations, partial support was found for the hypothesis that high PWPs would rule that the central character had a greater obligation to perform well and to control the situation than would low PWPs. However, no support was found for the hypothesis that high PWPs would infer that the central character's obligation and control were stronger than the goal clarity in the situation. Thus, while high PWPs did tend to see more overall responsibility in a situation than did low PWPs, as was expected from Pritchett's (1993) research, I could not find a performance using high PWPs to infer obligation or control information related to clarity information. However, high PWPs, relative to low PWPs, did tend to perceive the central character to be more successful, to be

more psychologically engaged with the task, and in experienced users improve effect on the user of a poor performance.

DISCUSSION AND CONCLUSIONS

There were two primary purposes of this research. (1) to test predictions from Schellekens et al.'s (1994) Triangle Model of Responsibility in situations where not all information is given, and (2) to test how the Treatment Work Ethic (Marsella & Gossen, 1970) is associated with judgments of responsibility and related factors.

In the first study, each participant was assigned to a condition in which a stated character was discussing an *doing well* (i.e., making the Dean's List), or in a condition in which a stated character was discussing an *availing failure* (i.e., avoiding academic problems). Participants were then presented with 21 questions, tapping into each of the three facets (obligation, control, and clarity) that comprise Schellekens et al.'s (1994) Triangle Model of Responsibility. By an average 14 items, students' responsibility rating for *doing well* or for *availing failure*, participants first ranked the questions in the order in which they viewed them *ascribed*. Then, they considered how *value-paths* questions were *valuable* than the others by rating how *valuable* it would have been answered.

With respect to the Triangle Model in the first study, the exposed participants to *task* higher and less *value* *valuable* questions (tapping into obligation and control) relative to questions (tapping into clarity). However, the expectations received only conditional support. It was based specifically on the ranking data that *value-enhancing*

a character who was striving for success, participants tended preferred to have obligate information at their disposal. When evaluating a character who was trying to avoid failure, however, participants preferred to have *slightly* information available to them. As speculated, perhaps when observing someone striving to do well, observers would like to have as much specific, *slightly* relevant information available as possible so that should the target succeed, then observers will have the personal observation needed to reward in that situation. From this, as demonstrated in the recent study, obligate information tends to be favored by perceivers, they may still prefer answers to such questions to know as much as possible about the character who is trying to do well. Likewise, given that people include their obligate information compared with their information in the second study, participants may have relied on the latter information when evaluating someone trying to avoid failure. Because clearly information does not appear to be a part of the avoid information process when evaluating another person's responsibility. While these does suggest that it may be inappropriate to ask the answer to questions that assume a person might fail in a task (i.e., negatively worded questions), it certainly does not seem inappropriate to ask for information about someone's ability. Thus, in a failure-oriented situation, using the clearly information may provide observers *relevant* information without reducing social norms. It should be noted that the information was not replicated when participants rated each option's valubleness. Consequently, this result may only hold under conditions in which perceivers have limited access to information about an actor. It might be reasonable to assume,

However, for the questions, tasks to better characterize most usual intentions than other conditions under which a person has access to salient information about an issue. Thus, this first study demonstrated the potential importance of the type of evaluative situation (specifically, driving for success versus trying to avoid failure) on the importance perceivers place on responsibility information.

With respect to the PWT, I expected high PWTs to rank questions regarding risk mitigation and control more highly, and to rate such questions as more valuable, than they would questions tapping risk clarity. However, these hypotheses received no support. In fact, both the task-order data and the valuations data revealed no effects of PWT. Furthermore, PWT did not interact with experimental condition (driving to the well versus trying to avoid doing poorly). This may have been due to the fact that I had participants rank all 20 questions given to them. Perhaps if participants had been forced to select only those questions to which they truly wanted answers, high PWTs would have rated questions tapping risk mitigation and/or control, and thus they might have shown more total questions than low PWTs.

Finally, it was found, both in the ranking and the valuations data, that participants tended to prefer questions related to either a positive (driving for success)-or neutral outcome, as opposed to questions related to a negative (trying to avoid failure) outcome. This was especially true when evaluating a person who was trying for success, as opposed to trying to avoid failure. By randomly assigning participants to one of the two motivational orientations, I implicitly gave them an hypothesis, that w. a person is either trying to do well or trying to avoid doing poorly.

With this implicit hypothesis in hand, participants did not in general information that confirmed their hypotheses. This tendency demonstrates the robustness of the human penchant for hypothesis confirming information.

In the second study, rather than expose participants to information about all three levels of the Triangle Model, I asked them to infer such information, given only one type of task information, with the task being either strong or weak, or given no task information. With respect to the Triangle Model, I hypothesized that participants who read about a strong task mission (i.e., responsibility was high) would perceive the central character to be more psychologically engaged with the task, and would perceive the character's likelihood of success to be greater than participants who read about a weak task mission (i.e., responsibility was low). This hypothesis was supported. Also as expected, participants inferred more identity-relevant information (i.e., obligations and control) than identity-unrelevant information (i.e., identity). Schellenbach et al. (1999) found that people who were given a choice preferred to have answers to questions tapping non-identity and control rather than identity when evaluating a central character. As Schellenbach et al. noted, perceivers' backgrounds may be influential in which tasks receive the most attention. Given the paucity of information I provided to participants, their backgrounds would seem to have played an especially prominent role in their inferences. To illustrate an example from Schellenbach et al., in the country, our laws apply to all normal adults. Thus, obligation is perhaps something that we tend to assume (or least in the legal sense) in our culture. Likewise, people are assumed to be responsible for their actions, and so they are

related to locus-control of their behavior (in this present situation). However, their answers to the last item for assessing clarity, as demonstrated in this second study

When one considers that participants in the second study tended to under-rate obligations and control behavior more than clarity assessments, it is interesting to recall that Schellenbach et al.'s (1990) participants there to have answered and rated more valence-question pertaining to obligation and control as opposed to questions pertaining to clarity. In addition, in my first study, participants rated questions pertaining to clarity as more important than obligations or control when assessing an actor's responsibility for avoiding a failure. Perhaps the nature of the tasks performed by Schellenbach et al.'s participants and my participants contributed to these results. First, in Schellenbach et al.'s study, participants knew the outcome of the task, it was a failure outcome. However, in both of my studies, the outcome of the task was unknown. Furthermore, in Schellenbach et al.'s research, the extent to which the central character was involved with the known outcome was uncertain, indeed, that was the very judgment the relevant other participants had to gather information. In both of my studies, though, it was clear that the central character did play a role in the failure, outcome outcome. From a) the second study under work task conditions the central character still played a role in the outcome, as participants made judgments based on their explicit knowledge.

Another interesting set of findings emerged on the dependent variable of how much positive affect the central character should experience for a quality performance. It was found that more positive affect should result under conditions of

both weak control and weak rule clarity, as well as under conditions of high ambiguity. In the case of weak control and weak clarity, observers seem to perceive both conditions as problematic to the actor's performance, which if successful, is especially laudable. In Kelley's (1972) conceptualization, perceivers believe that an actor should augment his or her positive feelings for a quality performance because it happened in spite of particular constraints. For instance, suppose a baseball player has batted .300 after being left in the lead with a pitch. Should his/her final rating be lower? In particular, he will likely be perceived as not having as much control over his ability to bat the ball as before being stuck in the lead. Thus, should he be a loosener in his own self, perceivers, such as the media, will likely keep more room (space) than usual in their formulars for such a quality performance. Conversely, when authority figures are present, then the actor has less reason to feel positively about him or herself because perhaps it was those external factors that were primarily responsible for the quality performance, not some internal characteristics of the actor. In Kelley's (1972) conceptualization, perceivers believe the actor should discount his or her quality performance because it was the practice of a threat external to the actor that they have accounted for the quality performance. As a result, there is less reason to feel positively about the performance. To extend the previous example, suppose a baseball player is especially noted for his home-run-bunting ability. One day it becomes known that this player has been taking a performance-enhancing drug. Now, perceivers might be prone to attribute the quality performance (e.g., hitting the home-run) to the drug, and his ability. The drug may have provided the player with

greater variety) to fit the *housewife*, so perceive may be *apt* to believe that she can have cause for positive feelings about herself.

In contrast to control and clarity, it did not appear that obligation was perceived as *optional* to success when it was used. An increased probability, even when an actor does not feel an obligation to do well on a task, that one will do well if the actor is *obliged* shows that *obligation* is *legitimizing*. Whether or these latter two elements are weak, then even if the actor does feel obligated to do well, it may still not result in a quality performance.

The notion of obligation-as something that is *inevitable* of hindering one's performance is similar to Heider's (1954) notion of *right*. Heider contrasted that obligation as *irreversible* ("which hold in spite of many variations in incident or voluntary factors") (p. 220). Heider's *rightness* consists of what the *right* is in its *evaluative* function: that is, not surprising that participants tended to *value* obligation despite the manipulations of control and clarity (i.e., the *nonvoluntary* belief). Heider also contrasted that *housewife* is *perfunctory* to the *varied*. If *obliged* obligation is an *irreversable*, and *control* and *clarity* are *reversible*, then the *help* explains why participants in Study 2 tended to *value* obligation when control or clarity were weak. To further this analogy to Heider's conceptualization, Heider claimed that *rights* operate like the *laws* of physics, which often cause to make certain *assumptions* about the physical world (e.g., drop a glass and likely it will break). If we can *assimilate* obligation (as participants did), then we can better predict others' behavior, something that is *assumed* if the smooth social interactions is *assumed*.

In the case of high obligations, a proudly named man, observes perhaps positive it is admirable to fulfil one's duty, and then individuals who do so ought to feel positively about themselves. This interaction raises an interesting question, that is, when one has performed well, would that person appear more more competent in others' eyes than well on the basis of task control, task clarity, or when she had an obligation to perform well? Along this personal dimension (i.e., intelligent, self-disciplined, enthusiastic) does one appear competent when performing well when each of these three conditions exist? Furthermore, which of these three conditions do people prefer to emphasize when they have performed successfully?

It may also be the case that when an actor experiences an obligation to perform well at a task, it is also to placing importance on the outcome of that task. Schkade (personal communication, June 22, 1999) has run data that demonstrates a positive association between obligations and outcome importance. However, in these data there is no relationship between control and outcome importance, nor between clarity and outcome importance. Indeed, when the outcome of a task is unimportant (i.e., there is high obligation), then the user will be encouraged to learn the rules should they be unclear, and understand them should she not already do so.

With respect to the amount of negative effect the causal character should experience for a poor performance, there was an initial interaction: when responsibility was high, the character was reported to feel more negatively about him- or herself than when responsibility was low. This finding also suggest an avenue for future inquiry that builds upon both the Triangle Model and the literature on decision making.

(see Snyder & Higgins, 1988). Do perceivers make different inferences when they make an inference that reinforces the obligation link as opposed to one that weakens the control link, or one that weakens the charity link? If so, along what dimensions are inferences differentially perceived given the type of source (obligation, control, or charity) they make?

With respect to the Protection-Work-Role, support was found for the hypothesis that high PWRLs would tend to infer that a control character has a greater obligation to perform well and to control the situation than low PWRLs. Participants, high PWRLs also tended to estimate that the control character would be more successful than low PWRLs, and high PWRLs believed that the control character might be experiencing more negative affect for a poor performance than did low PWRLs. These latter two findings, assuming to be related, (i.e. if success is expected, then one should feel poorly about oneself should she/he not be able to fulfill such an expectation).

As noted, several studies (e.g., Denenberg, 1979a) have demonstrated that endorsement of the PWRL, as measured by the Madsen and Gossen (1971) scale, is a valid predictor of an individual's social behavior. However, other research has demonstrated that endorsement of the PWRL predicts an individual's attitudes toward those who are unemployed (Patterson, 1982) and poor (Patterson, 1987). Patterson (1987) demonstrated endorsement of the PWRL was positively associated with holding responsibility. Thus, one potential reason for such ambivalence is that high PWRLs believe the unemployed and poor are not responsible people, thus leading to their plight. One out of these two studies was in disarray about types of

imposingly salient to high PWLs tend to prefer (Study 1) and like (Study 2), thus extending the Purbaum (1987) research. While this research did not allow us to draw any definitive conclusion on the matter, there were a couple of findings involving PWL that may further elaborate why the PWL is predictive of attitudes toward the poor and unemployed.

First, the PWL was positively related to evaluations of success in performing the task. If indeed the PWL makes it less than aspects success, then it could be argued that roles are violated the experience of hard work is particularly hard-earned. Indeed, Beaman et al. (1996) demonstrated that one reason human-designers out-group members is because of the perception that out-group members violate the roles of in-group members. However, Beaman et al. found that when high PWL were primed to think about PWL values (specifically the importance of working hard) they were more derogatory toward out-group members than when they were not primed. Much of the previous research examining how PWL is related to moral attributions has implicitly primed participants to think about PWL values by having them make inferences for phenomena such as crime, poverty, something that is usually associated with a lack of hard work, and anything that could easily be construed as an "unsuccessful" outcome.

Second, there were positive correlations between PWL and negative affect for a poor performance. If with the dimension of value violation, I make the assumption that being among the structurally unemployed or being poor can be considered a "poor performance," then it may also be reasonable to think that high PWLs may be

expressing that belief by making strong causal attributions for their anti-social behaviour: a supervisor, who values accomplishments, expects an employee to successfully complete a task. Should that task not be completed successfully, not only has the supervisor's value been violated, but her expectation for a successful performance has also not been met. Also, there are two reasons for the supervisor to be unhappy: What one receives less than she expects, or has less than she believes it is possible to have, elicits a feeling of frustration (e.g., Lewin, 1944). Such feelings may well be released on the parties who are perceived as causing the state of affairs. In the research examining the PWL and attitudes for social phenomena, high PWLs may be induced that agree with those holding these same positions by attributing their actions to those who suffer from them. Indeed, research examining the relationship between PWL and attitudes for social positions (e.g., Hesser, 1993) has found that high PWLs have relations (such as military conscription) that, at least from the viewpoint of holding the positions, would not be preferable compared with other relations (such as accepting government welfare payments).

The positive relationship between PWL and negative affect for a poor performance suggests that the PWL is a preventive orientation. However, recall that high PWLs also believed that the social character was more psychologically engaged in the task, interested that who would be more successful, and that she should experience more positive affect for a quality performance than did low PWLs, all of which suggest that the PWL is a promotional focus. One potential methodology to fully clarify this issue may be available. In a series of experiments, Slagmulder, Flapley-

Elton, Kavadas, Wilson, and Perna (1999) demonstrated that people tend to perceive financial gains differently from financial losses, even when such gains and losses are the equal in the amounts. These researchers found that one moderating variable in their investigation was the participant's self-assessed financial need. It may be the case that similar moderating variables are present in research in the PWI. Perhaps the PWI is, in Hagger's (1997) terminology, more of a protection orientation than a prosocial orientation. If this is true, then high PWI's should perceive a loss of, for example, \$100 to be a more negative occurrence than a gain of \$100 as a positive occurrence. If indeed there proves to be a relationship between PWI and perceptions of gains and losses, then this will cast further light on the PWI construct, at least as it operates in the realm of economic activity.

There are many other avenues of future research that could be considered with the Present Work Index. Throughout the foregoing discussion, one consideration remains constant, the researchers using the Mead and Covert (1997) scale, like all other research has already demonstrated that it, like the underlying construct it taps, is a multifaceted instrument. Although such an analysis did not make a theoretical contribution to the current research, future research may benefit from examining the different facets of the construct in addition to a composite PWI score. In this regard, it might be interesting to know if high PWI's orientations for unemployment and welfare are driven by one facet of the PWI. Perhaps, using the current three structure, it was those participants who scored highly on the dangers of not working (and) dimensions that would be particularly hostile toward the unemployed and those on welfare. For

such hostility would be less pronounced among participants scoring highly on the *hostile sexism dimension*.

With this consideration in mind, one area of research already that deserves attention is one that was of secondary importance in the research, the extent to which the PWE is a prevention versus a promotion mentality. Are high PWEs more interested in being successful, or are they more interested in avoiding failure? People can believe in hard work for the fruits of success (a prevention focus) or because of the problems associated with not working hard, such as not having enough money to live comfortably (a promotion focus). Although such an effect could not be discussed in the current research, perhaps the PWE is associated with a defensive mentality. In systematically probing this question, a first step might be to assess how the PWE is associated with attributions for success in economic situations. For instance, to my knowledge, all existing research on how the PWE is related to social stratification has examined how it is related to social stratification for negative economic outcomes, such as examining reasons for why people are unemployed (Furnham, 1992). Would research examining reasons for successful economic outcomes, such as why people are wealthy, reveal a similar type of result? Indeed, the research area of perceptions of wealth or one that has only recently begun to receive attention (e.g., Chonopoulou & Schimmele, *in press*), and it would appear to be an ideal area in which to begin the line of research.

As previously mentioned, it seems that much of the research investigating the relationship between PWE and stratification has focused on attributions for economic

phenomenon. To gain a clearer picture of the PWE construct, a well necessary to broaden this research to examine how the PWE is related to attributions for success/failure phenomena. Is the PWE related to the general tendency to make internal attributions for others' behavior, or is this tendency limited to those phenomena that involve economic outcomes?

It is also interesting that research investigating the PWE and attributions has concentrated on attributions about other people. Research is needed that considers how the PWE is related to attributions the one's own performance. It may be that the PWE is also associated with the tendency to make internal attributions for one's own performance, as well as for the performance of others. Consequently, when experiencing a success, high PWEs ought to display a greater tendency to engage in the self-serving bias than low PWEs by attributing a greater proportion of the success to themselves than to external factors. However, when experiencing a failure, high PWEs ought to display a diminished tendency to engage in the self-serving bias relative to low PWEs by blaming themselves over their external factors for the performance. Thus, it may be that the PWE is also related to psychological well-being. Specifically, high PWEs may be more susceptible to the tendency to self-enhance than low PWEs.

In my analyses of the exploratory measures, it was found that PWE was related to beliefs about human nature. Specifically, PWE was positively associated with the belief that people are rational creatures, and was negatively associated with the belief that people are illogical. These two relationships suggest another avenue for research.

with the PWC, that is, to examine how PWC is related to perceptions of other people's motivation for engaging in certain behaviors. As mentioned previously, the negative relationship with the belief that people are altruistic suggests that high PWC might prevent people's attempts to help others or attempts to further personal interests. Likewise, the belief that people are material creatures may help explain why it is that high PWCs are prone to blame the unemployed and those receiving welfare for their problems.

Finally, although much research has examined how PWC is related to attitudes for economic outcomes, research is scant on how PWC is related to attitudes toward specific economic phenomena. Fornham (1997) conducted a study in which he assessed the relationship between work values and economic values, such as belief in the viability of the free enterprise system and attitudes toward unions.

Fornham found that the work ethic was positively correlated belief in the viability of the free enterprise system, trust in business, and feelings of economic powerlessness, and it was negatively correlated with the belief that the government is responsible for the well-being of the less-well-off in society and that the government should be involved in price setting. While providing people with the sense of security, Fornham used the Becklake (1977) measure of work ethic, a construct containing only three items, and which Fornham himself found to questionable in its psychometric properties. Fornham went to return to the multi-dimensional nature of the work ethic, the ten items comprising this particular test do not seem to be tapping into the more underlying construct as the Moles and Gorrell (1977) scale. For example, one item on

the Beckwith scale reads "One should avoid dependency on other persons whenever possible," and leader scale "To be superior one must stand above." These items assess more to *intrinsic independence* than others, which Pavlou (1998a) demonstrated in his extensive factor analysis of all content work ethics scales, in that one component of the work ethic. However, as demonstrated in the present research and elsewhere (e.g., McInerney, 1996; McInerney, 1997), there are evidently other dimensions of the work ethic, and these dimensions should be investigated for their relationship to a variety of economic phenomena, such as attitudes toward taxation (Pavlou & Caves, 1998), gambling (Pavlou, 1994a), and saving (Pavlou, 1995a), to name but a few.

In conclusion, this research does not support the hypotheses generated from Schmedemann et al.'s (1994) Triangular Model of Responsibility. In addition, a clear light was cast on types of responsibility information preferred by individuals endowing the Protestant Work Ethic, and a helped clarify why the Protestant Work Ethic is associated with tendency to make rational evaluations for survival such as unemployment. However, the current studies are but a small step in advancing a more complex understanding of the Protestant Work Ethic.

APPENDIX A.
THE PROTESTANT WORKETHIC SCALE

Please give your opinion of each of the following statements, using this scale:

1 = I strongly disagree with the statement.
2 = I moderately disagree with the statement.
3 = I mildly disagree with the statement.
4 = I have no opinion on the statement.
5 = I mildly agree with the statement.
6 = I moderately agree with the statement.
7 = I strongly agree with the statement.

_____ 1. Most people spend too much time in unprofitable occupations.

_____ 2. Our society would have fewer problems if people had less income differences.

_____ 3. Money acquired easily (e.g. through gambling or speculation) is usually spent unwisely.

_____ 4. There are fine motivations equal to the motivation that one has done 'better' than at a job.

_____ 5. The most difficult courses usually turn out to be the most rewarding.

_____ 6. Most people who don't measure up in life are just plain lazy.

_____ 7. The self-made person is likely to be more efficient than the person born to wealth.

_____ 8. I believe that I would be more successful if I sacrificed certain pleasures.

_____ 9. People should have more leisure time to spend in relaxation.

_____ 10. Any person who is able and willing to work hard has a good chance of succeeding.

_____ 11. People who fail in a job have usually not tried hard enough.

- 13. Life would have very little meaning if we never had to suffer.
- 14. Hard work often brings guarantees of success.
- 15. The credit card is a ticket to needless spending.
- 16. Life would be more meaningful if we had more leisure time.
- 17. The person who can approach an unpleasant task with enthusiasm is the person who gets ahead.
- 18. If you work hard enough you will likely be made a good job (by boss or friend).
- 19. I feel anxiety when there is little work for me to do.
- 20. A desire for work usually reflects a avoidance of pleasure.

APPENDIX B
**THE 21-OPTIONS PRESENTED TO PARTICIPANTS
IN STUDY 1**

Obligation Questions:

Should your son/daughter consider academic achievement to be a duty?

Should your son/daughter consider avoiding academic difficulties to *not* be a duty?

How much of an obligation does your son/daughter have to do well academically?

How much of an obligation does your son/daughter have to avoid failing poorly academically?

Do you think that being a successful student is one of the most important obligations that your son/daughter should fulfill?

How important do you think it is your son/daughter to devote time to school versus participate in other activities or compete?

How much do you think your son/daughter should care about better grades?

Control Questions:

How much control do you think your son/daughter has over higher academic accomplishment?

How much control do you think your son/daughter has over lower academic academic failure?

Do you believe that your son/daughter can achieve the grades she wants regardless of who helps her do this?

Do you believe that your son/daughter can succeed easily in school if the teacher is doing well?

To what extent do you believe that your son/daughter's academic performance is the result of ability and effort?

Do you believe that factors outside of your son/daughter's control often influence teacher academic success?

To what extent do you think professors (as opposed to your son/daughter) have control over your son/daughter's academic performance?

Quality Questions

Do you think that your son/daughter understands and can use the correct strategies, techniques, and methods needed to achieve academic success?

Do you think that your son/daughter understands and can use the correct strategies, techniques, and methods needed to communicate effectively?

Do you think that the ways in which academic success are clear to your son/daughter?

Do you think that the ways to冤枉ing up on academic problems are clear to your son/daughter?

Do you believe that your son/daughter is clear about what is expected of them in class?

Do you think that the goals and objectives of a college education are clear to your son/daughter?

How simple or difficult do you think it is for your son/daughter to prioritize higher academic, social, and personal goals?

APPENDIX C STIMULI USED IN STUDY 1

Condition: Offer Control

Three weeks ago, Donna applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. (Donna's interview is this morning.)

Patrick is taking an introductory history class.

Contract, Strong Obligation

Three weeks ago, Diane applied for a job in a large educational company. Last week, the company placed her and said they wanted to interview her. Diane's interview is this morning. The job is for the position of an advertising campaign manager. Diane earned her college degree in advertising and has worked on several ad campaigns with her previous employer. Given her strong training, it is indeed a type of position that Diane feels obligated to obtain. It would also provide her with necessary income.

Frank is taking an introductory history class. He is a political science major and was told by an adviser that this course is highly relevant to his specific career objectives. Thus, given his career objectives, he feels obligated to master the information in this class. In addition, it satisfies a broad university General Education requirement.

Condition: Weak Obligation

Three weeks ago, Dennis applied for a job at a large international company. Last week, the company phoned her and said they wanted to interview her. (Dennis's interview is this morning. This job is the director of an advertising campaign manager. Dennis earned her college degree in computer information systems. She was involved in all projects with her previous employer where such projects required the use of technology. Thus, she is competent to fill the position, but given her career history, it is not the type of position that Dennis feels obligated to obtain. It would provide her with necessary income.)

Patrick is taking an introductory history class. He is an engineering major and was told by an advisor that the course is irrelevant to his career objectives. Thus, given his career objectives, he does not feel obligated to master the information in this class. (The advisor recommended the class because it satisfies a social science General Education requirement.)

Confidence, Strong Control

Three weeks ago, Daniel applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Daniel's interview is this morning. Daniel feels anxious today. Physically, she feels exhausted this morning after a good night's sleep. She is ready for the big day.

Patricia is taking an introductory history class. She feels as if her things under control this semester. Her course load is about average and he was able to reduce the number of hours he will work in his part-time job. He thinks he will have sufficient time to study and will have no excuses (he not performing satisfactorily in all of his courses).

Conflict, Work Context

Three weeks ago, Dennis applied for a job in a large international company. Last week, the company phoned him and said they wanted to interview him. Dennis's interview is this morning. Dennis does not feel at ease today. Unfortunately for him, his best-dear neighbour threw a loud party last night. Consequently, she did not sleep well and can hardly keep her eyes open today.

Patricia is taking an introductory history class. Her feelings of despair are not quite as bad as Dennis's however. She has a heavy course load and had to increase the number of hours she will work at her part-time job. She has doubts about the amount of time she will have available to study and whether or not she will perform satisfactorily on all of her exams.

Crediton, Wong, Cherry

Three weeks ago, Donna applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Donna's interview is this morning. The company provided her with a job description of the position for which she is applying, as well as a protocol of activities for the day of her interview. Donna knows the types of questions she will be asked and how to respond to them, and she has prepared several questions to ask of her supervisor. Thus, she feels the party well knows what to expect going into her interview this morning.

Patricia is taking an introductory history class. The course is largely unassessed. The instructor gives organized lectures that present material in a clear and systematic fashion. The instructor also provides a study guide that states the course goals, gives a detailed listing of the topics and readings on which the students should concentrate while studying (including an indication of which material is most likely to appear on exams), and gives a list of sample items similar in format to those which will appear on exams.

Context: Work Context

Three weeks ago, Denise applied for a job in a large international company. Last week, the company phoned her and said they wanted to interview her. Denise's interview is this morning. The company did not provide her with a job description of the position for which she is applying, nor a protocol of activities for the day of her interview. Denise does not really know the types of questions she will be asked, or how to respond appropriately to them. She is also unsure of the should ask questions after interview. Thus, she does not really know what to expect going into her interview this morning.

Process: In taking an introductory history class, The student is largely unstructured. The instructor leaves no general ideas for discussion and covers relevant information when it is pertinent to a topic under discussion, but does not give organized or systematic lectures. In response to students' requests for a study guide, the instructor stated that all course material is valuable and students are expected to make their own judgments about what is important. Also, the instructor did not give students a set of goals for the course or any sample questions that might then help prepare for exams.

APPENDIX D
DEPENDENT VARIABLES (IN STUDY 2)

FIRST IMPRESSIONS-QUESTIONNAIRE

Please give your impressions of Dessa. Answer each item to the best of your ability by marking an 'X' in the appropriate slot on each continuum. We realize that you may not have all of the information you desire to make perfectly accurate judgments; please simply make inferences whenever necessary.

Rate Dessa on each of the following scales:

1. How much obligation does Dessa have to do well in the interview?

Minimal _____ / A Great Deal
of Obligation _____ of Obligation

2. How much control does Dessa have over the interview situation?

A Great Deal _____ / Minimal
of Control _____ of Control

3. How clear are Dessa on the typical interview procedures and protocol?

Very Unclear: _____ / _____, Very Clear

4. How personally committed is Dessa to doing well in the interview?

Very Disconnected _____ / _____, Not at all
Connected

5. How hard will Dennis try in order to do well in the interview?

Not at all Hard () Very Hard

6. How successful do you think Dennis should be in the interview?

Very Unsuccessful () Very Successful

7. Suppose Dennis does well in the interview. If this were to happen, how much credit should she get for her performance?

A lot of Credit () Minimal Credit

8. Suppose Dennis does poorly in the interview. If this were to happen, how much blame should she get for her performance?

Minimal Blame () A lot of Blame

9. Suppose Dennis does well in the interview. If this were to happen, how much pride should she feel for her performance?

A lot of Pride () Minimal Pride

10. Suppose Dennis does poorly in the interview. If this were to happen, how disappointed should she be in herself for her performance?

Minimally Disappointed () Severely Disappointed

11. How much personal responsibility does Dennis have to perform well in the interview?

A lot of Personal Responsibility () Minimal Personal Responsibility

PEACE OF MIND ASSESSMENT QUESTIONNAIRE

Please give your impressions of French. Answer each question to the best of your ability by marking an "X" in the appropriate box in each question. We realize that you may not have all of the information necessary to make perfectly accurate judgments, please simply make inferences wherever necessary.

Rate French on each of the following scales:

1. How much obligation does French have to do well in the history class?

Minimal _____ A Great Deal of Obligation _____

2. How much control does French have over his performance in the history class?

A Great Deal of Control _____ Minimal Control _____

3. How close is this French (how he needs to be) in the history class?

Very Unclear _____ Very Close _____

4. How personally committed is French to doing well in the history class?

Very Committed _____ Not at all Committed _____

5. How determined should French be to work hard in the history class?

Not at all Hard _____ Very Hard _____

6. How successful do you think French should be in the history class?

Very Unsuccessful _____ Very Successful _____

7. Suppose Patrick does well in the history class. If this were to happen, how much credit should he get for his performance?

A lot of Credit _____ Minimal Credit _____

8. Suppose Patrick does poorly in the history class. If this were to happen, how much blame should he get for his performance?

Minimal Blame _____ A lot of Blame _____

9. Suppose Patrick does well in the history class. If this were to happen, how much pride should he feel for his performance?

A lot of Pride _____ Minimal Pride _____

10. Suppose Patrick does poorly in the history class. If this were to happen, how disappointed should he be in himself for his performance?

Moderately Disappointed _____ Severely Disappointed _____

11. How much personal responsibility does Patrick have to perform well in the history class?

A lot of Personal Responsibility _____ Minimal Personal Responsibility _____

APPENDIX E
MATERIALISM AS A VALUE SCALE

For each of the following statements, please indicate how much each one describes you, using the following scale:

1 = Not at all descriptive of me
2 = Slightly descriptive of me
3 = Rather descriptive of me
4 = Very descriptive of me
5 = Extremely descriptive of me

I admire people who own expensive homes, cars, and clothes.

I usually buy only the things I need.

I have a list of things on my list.

I have all the things I really need to enjoy life.

I like to own things that impress people.

My life would be better if I owned certain things I don't have.

I don't place much emphasis on the amount of material objects people own to enjoy life.

I enjoy spending money on things that aren't practical.

I'd be happier if I could afford to buy more things.

The things I own are not all that important to me.

Some of the most important achievements in life include improving material possessions...

I wouldn't be very happy if I owned more things.

I don't pay much attention to the material objects other people own.

Buying things gives me a lot of pleasure.

I try to keep my life simple as far as possessions are concerned.

The things I own say a lot about how well I am doing in life.

It sometimes bothers me quite a bit that I can't afford to buy all the things I'd like.

I put less emphasis on material things than most people I know.

APPENDIX F LIFE ASPIRATIONS SCALE

Please indicate how important it is to you to have each of the following outcomes, using the following scale:

- 1 = Not at all important to me
- 2 = Slightly important to me
- 3 = Somewhat important to me
- 4 = Very much important to me
- 5 = Extremely important to me

Aspirations for Financial Success

You will have a job that pays well.

You will be financially successful.

You will buy things you know you want them.

You will have a job with high social status.

You will be your own boss.

Aspirations for Self-Acceptance

You will know and accept who you really are.

At the end of your life you will look back on your life as meaningful and complete.

You will be the one in charge of your life.

You will deal effectively with problems that come up in your life.

Opportunities for Community Building

You will donate time or money to charity

You will participate in social or political movements

You will work to make the world a better place

You will help others improve their lives

You will teach others the things that you know

You will help people in need

You will work for the betterment of society

Opportunities for Affiliating with Others

You will form a couple of good friends that you can talk to about personal things

You will have good friends that you can count on

You will have people who care about you and are supportive

You will have relatives

You will have people that you can have fun with

You will share your life with someone you love

You will be married to one person for life

APPENDIX C PHILOSOPHIES ABOUT HUMAN NATURE

Please give your opinion of each of the following statements using the scale:

- 1 = I strongly disagree with the statement
- 2 = I moderately disagree with the statement
- 3 = I mildly disagree with the statement
- 4 = I have no opinion on the statement
- 5 = I mildly agree with the statement
- 6 = I moderately agree with the statement
- 7 = I strongly agree with the statement

Individualistic/Individualistic:

Most students will tell the teacher when who has made a mistake in adding up their scores, even if the teacher gave them more points than they deserved.

If you give the average person a job to do and leave them to do it, they will think of themselves.

People claim they have ethical standards regarding honesty and morality, but few people stick to them when the chips are down.

Nowadays, people comment a lot of comments and this that no one else ever heard about.

Most people would tell a lie if they could gain by it.

Most students do not cheat when taking an exam.

If you send people to do a job for you, you should explain things to them in great detail and supervise them closely.

If you act in a good faith with people, almost all of them will reciprocate with the same kind of good faith.

Most people would cheat on their taxes too, if they had a chance.

Most people are basically honest.

People usually tell the truth, even when they know they would be better off by lying.

Most people are not really honest for a desirable reason, they resist of getting caught.

Most people have flaws, deserve flaws.

If most people could get into a movie without paying and be sure they won't get caught, they would do it.

Belief that People are Altruistic:

Most people constantly desire putting themselves out to help other people.

Most people will act as "Good Samaritans" if given the opportunity.

It's problematic to see unselfish persons in today's world because so many people take advantage of them or let them down.

Most people do not hesitate to go out of their way to help someone in trouble.

It's only a rare person who would risk his or her own life and health to help someone else.

"Do unto others as you would have them do unto you" is a motto that most people follow.

Most people with a nuclear fallout shelter would let their neighbors stay in it during a nuclear attack.

People pretend to care more about one another than they really do.

People are usually out for their own good.

The typical person is unconcerned about the problems of others.

Most people would stop and help a person whose car is disabled.

Most people exaggerate their feelings in order to get sympathy

Most people try to apply the Golden Rule even in today's complex society

The average person is unassisted

Belief that People are Independent From Others

Most people have the courage of their convictions

Most people will speak out for what they believe in

It is otherwise, rather than popularly with others, that you should stand by.

Most people will change the opinion they express as a result of an exchange of criticism, even though they really don't change the way they feel

The average person has an accurate understanding of the reasons for his or her behavior

Nowadays people won't make a move until they find out what other people think

The person with several ideas is respected as more worthy

It's a rare person who will go against the crowd

If a student does not believe in cheating, she will avoid stories of other students doing it.

The important thing in being successful nowadays is not how hard you work, but how well you fit in with the crowd

The average person will rarely express his or her opinion in a group when other non-disagreeing will have an influence

Most people will stick to their opinions if they think they are right, even if others disagree

The typical student will cheat on a test when everybody else does, even though she knows it's a set of ethical students.

Most people can make their own decisions, uninfluenced by public opinion.

Belief that People are Rational.

If a person tries hard enough, she will usually make her or his own life.

Crime increases in left-liberal governments and decreases in right-liberal governments because people are more rational.

Arbitrarily imposed regulations are usually futile.

Most people have to rely on someone else to make their important decisions for them.

Most people have a good idea of what their strengths and weaknesses are.

There's little one can do to alter his or her fate in life.

If people try hard enough, wins can be guaranteed in the future.

Most people vote for a political candidate on the basis of unimportant characteristics such as his or her appearance or name, rather than because of his or her stand on the issues.

The average person is largely the master of his or her own fate.

Our success in life is pretty much determined by factors outside of our control.

Most people have an unrealistically favorable view of their own capabilities.

Most people have a lot of control over what happens to them in life.

Most people have little influence over the things that happen to them.

In a local or national election, most people select a candidate reasonably and logically.

APPENDIX B
PLAN FOR ITEM COMPARISON (IIC)
PSYCHOLOGICAL ENCOURAGEMENT MEASURES

| | Correlation | Discrimination | Responsivity |
|--------------------|-------------|----------------|--------------|
| Strong Link | | | |
| High PWE | | | |
| Obligation | 0.0 | 0.2 | 0.9 |
| Control | 0.9 | 0.2 | 0.3 |
| Clarity | 0.5 | 0.0 | 0.9 |
| Low PWE | | | |
| Obligation | 0.0 | 0.0 | 0.5 |
| Control | 0.0 | 0.0 | 0.0 |
| Clarity | 0.0 | 0.0 | 0.0 |
| Weak Link | | | |
| High PWE | | | |
| Obligation | 0.0 | 0.0 | 0.0 |
| Control | 0.7 | 0.0 | 0.4 |
| Clarity | 0.0 | 0.0 | 0.0 |

Legend: 0 = 0.0000000000000000

Appendix E-continued

| | Commitment | Dishonesty | Irrespectability |
|----------------------|------------|------------|------------------|
| <i>Low PWI</i> | | | |
| Obligation | 3.3 | 4.7 | 4.9 |
| Control | 4.7 | 3.6 | 3.1 |
| Clarity | 4.7 | 3.6 | 4.9 |
| <i>Other Control</i> | | | |
| High PWI | 4.6 | 3.8 | 4.6 |
| Low PWI | 3.0 | 3.8 | 3.7 |

I will now briefly describe the effects of each of these three components of psychological impression. Each of these three components was analyzed via a 3 x 2 x 2 ANOVA, just as were the other dependent measures. While the results for each component basically mirrored the results on the overall measures, there were a couple of differences that I will highlight.

Commitment. There was a main effect of strength of link, $F(1, 260) = 122.94$, $p < .0001$, with participants in the strong link condition perceiving greater commitment on the part of the anti-climacter than participants in the weak link condition. There was also a main effect of type of responsibility information presented ($F(1, 260) = 14.19$, $p < .0001$), with participants receiving obligation information perceiving the character as less committed than participants receiving control information. However, these two main effects were qualified by a two-way interaction between them ($F(1, 260) = 18.19$, $p < .0001$). Specifically, participants in the weak obligation condition tended to perceive the character as less committed than participants in either the weak control or weak clarity conditions, both $p < .01$ ($F(1, 4) > 4$, both $p < .01$). Likewise, participants in the strong obligation condition tended to perceive the character as more committed than participants in the strong clarity condition, $(F(1, 4) = 3.65$, $p < .05$). Thus, it does appear that information about an actor's obligation is a particularly important piece of information in perceptions of perceived commitment.

Discrepancy. The pattern of results on this measure were similar to that of commitment. There was a main effect of strength of link, $F(1, 260) = 34.54, p < .0001$, with participants in the strong link conditions perceiving greater discrepancy on the part of the central character than participants in the weak link conditions. There was a main effect of type of responsibility information presented, $F(3, 260) = 4.71, p < .01$, with participants receiving obligation information perceiving the character as less determined than participants receiving either control clarity or no-responsibility information. Again emerged a two-way interaction between these two variables, $F(3, 260) = 9.21, p < .0001$, and as with the commitment measure, participants in the obligation conditions evaluated their perceptions of discrepancy relative to participants in the other experimental conditions. Specifically, participants in the weak obligation condition perceived the character as less determined than did participants in the weak control and weak clarity conditions, both $p(111) > .41$, both $ps < .1$. While participants in the strong obligation conditions perceived the character to be more determined than participants in either the strong control or strong clarity conditions, these differences did not reach significance, both $p(111) < .13$, both $ps > .65$.

Responsibility. A different pattern of results emerged for perceptions of responsibility. There was a main effect of strength of link presented, $F(1, 260) = 24.29, p < .0001$, and as in the previous two measures, participants in the strong link conditions perceived greater responsibility on the part of the central character than participants in the weak link condition. However, there was no effect of type of responsibility information presented, either alone or in combination with the other variables. Furthermore, considering the previous two measures, there was a main effect of PWT, $F(1, 260) = 12.71, p < .0001$, with high PWTs perceiving greater responsibility on the part of the central character than low PWTs. Thus, it appears that whether information about an actor's obligation or a situation is included in perceptions of the actor's responsibility and determination as a character, perceivers' evaluations of the PWT is an important influence on perceptions of an actor's responsibility in a situation.

Summary. Each component of psychological and engagement judicial results (separate three-factor) for the measure as a whole. For each component, there was a main effect of strength of link. For commitment and discrepancy, there was no interaction between strength of link and type of responsibility information presented such that participants presented with weak obligation information perceived the character as less committed and determined on the task than participants in the other two weak link conditions. On responsibility, this interaction did not emerge, but a main effect of PWT did emerge, with high PWTs perceiving the character as more responsible than low PWTs. Thus, while high PWTs perceived the character as more psychologically engaged with the task, the perception seems to have been driven by the idea assuming the character's perceived responsibility.

APPENDIX I
MEANS FOR BETWEEN-SCENARIO DIFFERENCES

Dependent Variable: Oligopoly

| Scenario Panel | Strength of Link Presented | | | | Overall |
|----------------|----------------------------|------|------|---------|---------|
| | Strong | Weak | None | Overall | |
| Panel A | 3.7 | 3.0 | 3.9 | 3.4 | 3.4 |
| Panel B | 3.7 | 4.0 | 4.9 | 3.9 | 3.9 |
| Overall | 3.7 | 4.0 | 4.4 | 3.9 | 3.9 |

Dependent Variables, Continued

| Response Format | Type of Responsibility Information Presented | | | | | Overall |
|-----------------|--|---------|--------|------|---------|---------|
| | Obligation | Control | Choice | None | Overall | |
| Domestic | 4.9 | 4.8 | 4.3 | 4.9 | 4.6 | |
| Private | 6.3 | 5.2 | 5.4 | 5.8 | 5.7 | |
| Overall | 5.6 | 5.0 | 4.9 | 5.1 | 5.2 | |

Downloadable Cherry

Strong Link

| Scenario Board | Obligation | Control | Clarity | No Link |
|----------------|------------|---------|---------|---------|
| Green | 3.9 | 3.9 | 3.9 | 4.4 |
| Printek | 3.1 | 3.2 | 3.2 | 4.2 |
| Overall | 3.1 | 3.2 | 3.2 | 4.3 |

Weak Link

| Scenario Board | Obligation | Control | Clarity | Overall |
|----------------|------------|---------|---------|---------|
| Green | 4.7 | 4.9 | 3.1 | 4.5 |
| Printek | 3.9 | 3.9 | 3.2 | 4.5 |
| Overall | 4.1 | 4.9 | 3.2 | 4.5 |

Dependent Variable: Psychological Dispositions

| Semantic Bond | Obligation | Strong Link | | | Overall |
|---------------|------------|-------------|--------|---------|---------|
| | | Control | Classy | No Link | |
| Close | 17.0 | 17.6 | 19.4 | 18.9 | 18.6 |
| Permit | 17.8 | 17.8 | 16.1 | 16.0 | 16.8 |
| Overall | 17.0 | 17.7 | 17.7 | 18.4 | 17.8 |

| Semantic Bond | Obligation | Weak Link | | | Overall |
|---------------|------------|-----------|--------|---------|---------|
| | | Control | Classy | No Link | |
| Close | 11.9 | 10.2 | 13.0 | 14.6 | 13.6 |
| Permit | 11.1 | 15.2 | 14.9 | 15.7 | 13.7 |
| Overall | 11.9 | 15.0 | 13.9 | 14.8 | 13.8 |

Described Variables: Negative Effects for a Poor Performance

| Scenario Based | Strength of Link Presented | | | | Overall |
|----------------|----------------------------|------|------|---------|---------|
| | Strong | Weak | None | Overall | |
| Blame | 0.0 | 0.0 | 0.0 | 0.0 | 0.0 |
| Painful | 0.0 | 0.4 | 0.0 | 0.0 | 0.0 |
| Overall | 0.0 | 0.2 | 0.0 | 0.0 | 0.0 |

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Biographical Sketch

Andrew H. Christopher was born on April 27, 1976, in Baton Rouge, Louisiana. He discovered his interest in psychology while taking an introductory class his freshman year only because the class met at a convenient time to his schedule. After receiving a B.B.A. from Baruch University in New York, Andrew received an M.B.A. from Southern Methodist University in Dallas, Texas. While in the graduate program for social psychology at the University of Florida, Andrew performed research in the area of applied social cognition with the guidance of Dr. Barry Schlessman and was actively involved in a variety of teaching-related activities. In August 1999, Andrew will begin a tenure-track assistant professor position at Anderson College in Anderson, South Carolina, where he plans to teach courses not only in social psychology, but also in introductory psychology, educational/organizational psychology, cognitive psychology, developmental psychology, the history of psychology, and research methods. It is his ultimate career goal that he will be able to give to his students the many gifts his teachers have given to him. Thus promising, Andrew hopes to continue his research in applied social cognition by investigating, for example, questions related to the effects of health cues on evaluations of a target person's behavior, developmental differences in the development of God and an orientation for involvement in religious activities, and of course, the Protestant Work Ethic.

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August 1999

(Name, Graduate School)